

Appendix 4:

City Performance Plan 2012/13 annual report (Members Room only)



5 Promoting Enterprise and Learning

5.1 Sustain and grow the business base

5.1.1 Strong International Trade

Action	Status	Start Date	End Date	Progress
5.1.1.1 Progress update: Strong international trade	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

Progress So Far

- Business internationalisation: the Coast to Capital Local Enterprise Partnership (LEP) activities in stimulating business internationalisation is in the following areas. Increasing the numbers of SMEs who trade internationally: targeting companies with a high propensity to export and increasing international activity in priority sectors, improving the connectivity of export business support services; Increasing the amount of Foreign Direct Investment: promoting the area's locational and other benefits; and Increasing the level of international business tourism.
- In 2012 the C2C Board established a sub-Group for International Trade; Chaired by the representative from the Amex stadium the groups remit is to oversee the strategy for promoting international trade across the C2C area. The Chief Executive of the Brighton & Hove Economic Partnership (BHEP) is a member of this group and has used the Brighton for Business website to support the promotion of Brighton & Hove as a city in which to invest and attract foreign direct investment.
- The 2012 Ride the Wave business support programme included a workshop on export and international trade which was attended by 13 local businesses.
- The C2C LEP is currently consulting on the strategy for the allocation of EU Structural investment Funds which will determine how EU funds are prioritised across the region. Brighton & Hove City Regeneration Team has provided a response highlighting the need to support our growing Creative Digital IT sector which comprises internationally focused company's trading in the knowledge economy.
- Three bids to the Regional Growth fund Round 4 were submitted in 2012 – 2013; the projects target support to high growth low carbon businesses. The Environmental Industries business plan commissioned by the Economic Development team helped to inform the bid for green growth. The results of the bids are expected in July 2013
- Through the Greater Brighton Eco Tech City Deal there is a focus upon supporting SMEs with their export promotion strategies as part of a the proposal to develop a network of high-value business growth hubs

Future Work Planned

- The Economic Strategy Refresh (ESR) was commissioned in 2012 by BHCC and Brighton & Hove Economic Partnership (BHEP); consultants Roger Tym & Partners and Bio-Regional were awarded the contract. A working group chaired by Geoff Raw Executive Director for Environment Development & Housing is overseeing the work. The ESR aims to help reduce carbon emissions in the city and ensure that the city uses its fair share of the world's resources: moving towards One Planet Living. The ESR will include a range of projects designed to help deliver the five strategic priorities:
 1. To enhance Brighton & Hove's distinctive destination and lifestyle offer
 2. To grow quality jobs and business opportunities in higher value and low carbon sectors
 3. To better align jobs skills to projected needs and in support of higher value sectors
 4. To tackle barriers to employment and to create employment opportunities for all
 5. To establish a strong and influential Greater Brighton City Region
- The strategy is due for sign off by BHCC in July 2013 and by BHEP in September 2013.
- Continuing to develop the international trade strand of the Coast to Capital LEP
 - Continuing to seek opportunities for promoting international trade through the Greater Brighton City Deal

Barriers to Performance

- General international trade levels have recovered from the 2008-2010 slump, however a key challenge remains in supporting SMEs that are export-ready to actual commence international trading
- A number of support initiatives rely on the outcome of agreements with Central Government and funding bids

Accountable Officer: Geoff Raw

5.1.2 A Globally competitive creative and environmental industries sector

Action	Status	Start Date	End Date	Progress
5.1.2.1 Progress update: globally competitive creative and environmental industries sectors	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Paula Murray - Assistant Chief Executive

ACTION PROGRESS COMMENTS:

Progress so far:

Creative Industries

The Royal Pavilion and Museums Services have been successful in gaining a significant amount of external funding: approximately £2.5m for the period 2012-15 through the Renaissance funding Programme; and £100k from the Department of Culture Media and Sport/Wolfson Museums and Galleries Improvement Fund. The service has also been successful in two recent acquisitions; a Turner watercolour called The Chain Pier at Brighton (1824/5) which was purchased with funding from the heritage Lottery Fund, an award from the Art Fund and a donation from an anonymous Foundation Patron. The service has also purchased a unique and valuable collection of Roman coins due to another successful grant application to the Heritage Lottery Fund.

Visitor numbers across all sites in the museums service rose during the year, with over 695,000 visits in total. Programmes and developments during 2012-13 included:

- Opening of the World Stories: Young Voices as part of London 2012 Festival brought the city's collections from different cultures across the world to life in displays which set out to make sense of objects from the past by introducing objects from today, tell stories which connect to Brighton and Hove and to the lives of today's young people. Displays were made more accessible, for example using Royal National Institute for the Blind penfriends with their audio descriptions and British sign language In Vision on all the gallery audio visual presentations.

The work on World Stories with groups (including many young people) included the museum's Youth advisory group- Museum Collective, Refuge and Asylum Seekers Project, Art inMind, Whitehawk Art Group, Patcham High School and the Youth Arts Project (the Albion in the community scheme). This work with c240 young people was highly commended in the Museums and Heritage awards learning category in May 2013.

- Royal Pavilion & Museum's focus on and increasing expertise in terms of working with young people, acknowledged in it being the first museums service to gain a silver 'Hear by Right' award administered by the National Youth Agency for its work in promoting young people's participation. Also continued to delivering Arts Award a national scheme offered at five levels, four accredited and one introductory award and is a framework for learning new skills and sharing them, an opportunity to develop creativity and leadership skills and a link between young people and creative arts professionals. One of the young people participating in arts award achieved a gold. This is the first time anyone of the scheme at Brighton Museum has achieved Gold.

- Biba and Beyond highly rated by the public and received good local, regional and national press coverage; Successful collaboration with VisitBrighton, icrossing and fashion bloggers to promote the Biba exhibition via film and social media.;

- The Lost Pagodas: Geraldine Pilgrim, Pavilion Contemporary - site specific commission in the Royal Pavilion. Shoot the Wrx: Jeff Keen at Brighton Museum.

- Opening of the new spotlight gallery with funding from Renaissance and the Wolfson foundation to display temporary shows from the collections. First show Chilled to the Bone opened in February 2013.

- Commencement of work on masterplanning for the Royal Pavilion Estate in partnership with Brighton Dome and Brighton Festival to create a world class heritage, cultural and arts offer through reconnecting the historic buildings and landscape to create a coherent Royal Pavilion Estate to enhance understanding and appreciation of the estate and its historic significance; deliver a unique mix of cultural experiences through new approaches to estate-wide heritage interpretation and to creative and artistic programming.

- Introduction of monthly Lates night opening events at Brighton Museum and Art Gallery, the first in conjunction with Biba.

- Digital developments included a second iteration of the app for smart phones; experiments with crowd sourcing- Map the Museum RPM contributed to the 2012 Brighton Digital Festival through a project entitled 'New Cabinets for New Curiosities'

- Apprenticeships with city college in Digital media
- The Economic Development team at Brighton & Hove City Council and Wired Sussex are part of a successful consortium that has secured £7.2 million EU INTERREG funding for the ReCreate project to support the arts & creative industries, £650,000 will come to Brighton & Hove.

The main workspace for the 'ReCreate' activity is in a previously empty (12 years) commercial space at New England House. The European funding has partially paid for the refurbishment of this empty space, named the Fusebox. The Fusebox is a creative innovation hub whose aim is to encourage the testing and development of new business ideas between art & creative industry entrepreneurs.

The programme for the Fusebox is being established by arts & digital tech sector entrepreneurs who have been invited to pitch pilot projects for the Fusebox. The fusion of ideas from creative and digital tech practitioners and companies at different stages of development will help develop new and innovative creative products, enterprises and businesses.

The refurbishment and activity in Fusebox is being part funded by European Funding through the Interreg Channel programme as part of the 'ReCreate' project.

This space is being managed by Wired Sussex, a ReCreate partner.

- Included in the ReCreate project is a 'pop up' shop brokerage scheme that will see empty retail premises across the city being used by artists and creative industries to showcase their work, test out business ideas and products.. This activity will also support the development of the New England Quarter, and in particular New England House, as a hub for the creative, digital and technology sector.

There will be a strong "virtual" and physical connection between the ten new workspaces across the project partner areas, enabling creative entrepreneurs to share knowledge and skills and to discover new markets

- A website commissioned by the Arts & Creative industries commission and developed in partnership with the Economic Development team has been launched to showcase the non digital creative sector. The website is: - acicommission.org.uk also includes a link to the pop- up shop initiative.

- The Ride the Wave business support programme included three workshops for the creative industries with a total attendance of 216 business people. Subjects covered were finding the right client, pricing and marketing, and satisfaction ratings for the three workshops stood at 100%, 96% and 96% respectively.

Environmental Industries

- The University of Brighton has been successful in securing up to £5m for their Green Growth Platform (GGP) project. It will provide the intellectual infrastructure required to foster sustainable economic growth in Sussex. It will deliver a healthy innovation ecosystem, address strategic skills shortages and ensure that low carbon environmental goods and services (LCEGS) sectors achieve and exceed the growth rates predicted for the sector (4.9 to 5.5% for the period 2011-15, BIS 2012). The GGP will work with key private, public and third sector partners to support the growth of companies operating in LCEGS sectors. The support will emphasise four key sectors: sustainable buildings/retrofit, renewable energy, recycling/waste and water and will focus on small to medium sized enterprises (SMEs) with strong growth potential.

The programme will last for 5 years, starting in late 2013. It will work with 1,000 SMEs, create 250 new jobs and produce a net increase in GVA of £3.6m, with a significant impact in Brighton & Hove or its commuting workers. The outputs will be measured by close contact with and surveys of the SMEs as part of the programme's monitoring and evaluation system.

The Green Growth Platform bid was informed by the Environmental Industries Umbrella group business plan (commissioned by BHCC/ED) which seeks to provide a vehicle for growth in the LCEGS sector.

- The Economic Development team jointly commissioned research into the skills needs of the LCEGS; other commissioning partners included the Sussex Learning Network (which represents HE & FE provision in Sussex), West Sussex and Coastal West Sussex Partnership. The information will be used by learning providers to plan curriculum for the sector ensuring that local firms have access to people with appropriate skills for employment.
- The Ride the Wave business support programme included two workshops for the environmental industries sector with 52 attendees. The first workshop focused on eco-marketing and received a 95% satisfaction rate, 88% of attendees feeling they could grow their business as a result. The subject of the second workshop access to grants and earned income, with a 83% satisfaction rate and 73% of attendees feeling the workshop would help them grow their business.
- The 2012 Eco Technology Show saw 105 environmental businesses exhibit, 3030 public visitors and 820 trade visitors attend, while the Smart Business Conference attracted 73 delegates.
- The Greater Brighton Eco Tech City Deal is developing a specific focus upon delivering low carbon, high tech, innovation-led growth activities

Future Work planned

- The Economic Strategy Refresh (ESR) was commissioned in 2012 by BHCC and Brighton & Hove Economic Partnership (BHEP); consultants Roger Tym & Partners and Bio-Regional were awarded the contract. A working group chaired by Geoff Raw Executive Director for Environment Development & Housing is overseeing the work. The ESR aims to help reduce carbon

emissions in the city and ensure that the city uses its fair share of the world's resources: moving towards One Planet Living. The ESR will include a range of projects designed to help deliver the five strategic priorities:

1. To enhance Brighton & Hove's distinctive destination and lifestyle offer
2. To grow quality jobs and business opportunities in higher value and low carbon sectors
3. To better align jobs skills to projected needs and in support of higher value sectors
4. To tackle barriers to employment and to create employment opportunities for all
5. To establish a strong and influential Greater Brighton City Region

The strategy is due for sign off by BHCC in July 2013 and by BHEP in September 2013.

- Finalising the Greater Brighton Eco Tech City Deal proposals in 2013/14
- Brighton & Hove City Council is supporting the 2013 Eco Technology Show and will be exhibiting over the two days in May 2013.
- Support for the creative industries will continue through the Ride the Wave and ReCreate programmes
- Support for the environmental industries will continue through the Green Growth Platform, Environmental Industries Umbrella Group and Ride the Wave programme

Barriers to performance

- Reductions in financial and staffing resources may limit scale and scope of delivery

Accountable Officer: Paula Murray/Geoff Raw

5.1.3 A City that attracts visitors from the UK and near Europe

Action	Status	Start Date	End Date	Progress
5.1.3.1 Progress update: a city that attracts visitors from the UK and near Europe	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Adam Bates - Head of Tourism & Leisure

ACTION PROGRESS COMMENTS:

2012/13 update:

Site traffic to www.visitbrighton.com surpassed 1,750,000 visitors for the period 1 April 2012 to 31 March 2013, an 8% increase on the equivalent period in 2011/12. In September 2012, the FREE official VisitBrighton app for iPhone & Android platforms was launched; by 31 March 2013, over 8,000 downloads had been achieved.

85 UK and international travel media were hosted in the City since 1 April 2012 and 31 March 2013, generating positive media coverage with a PR value of over £2.7 million. Significant travel features on Brighton & Hove appeared in every UK national paper at some point during the year. Travel features on the City also appeared in national press in Germany, Spain, France, Belgium, Canada, Switzerland, Australia and USA among others.

Implementation of the eco-tourism strategy started in summer 2012. VisitBrighton teamed up with 'Greentraveller' (a leading organisation on eco travel) and launched a new 'Eco Brighton' section on [visitbrighton.com](http://www.visitbrighton.com) (<http://www.visitbrighton.com/eco-brighton>) in July 2012 and also published a 'Green Guide to Brighton' in September 2012 ([http://www.visitbrighton.com/dbimsgs/Green%20Brighton%20Guide\(2\).pdf](http://www.visitbrighton.com/dbimsgs/Green%20Brighton%20Guide(2).pdf)).

At the Visitor Information Centre for the period April 2012 – March 2013, footfall has fallen by 11% to 329,395, and email & telephone enquiries are also down by 15% (28,993). Sales for transport and attraction tickets have remained buoyant however, rising by 6.27% with a turnover in excess of £283,000.

In the period 01 April 2012 to 31 March 2013 the Convention Bureau booked 9619 bednights for national and international conference delegates who will be arriving in the City for future conferences, bringing £849,085 of revenue to City hoteliers and £84,908 of commission to BHCC.

The economic impact assessment for 2012 will be available in August 2013.

Accountable Officer: Paula Murray

5.1.4 Thriving Social enterprise sector

Action	Status	Start Date	End Date	Progress
5.1.4.1 Progress update: thriving social enterprise sector	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

Progress So Far

- The Economic Development team has funded a series of workshops called Ride the Wave to support start-up and existing businesses in Brighton & Hove, and social enterprise is one of the priority sectors being targeted by this programme. The first social enterprise workshop took place in September 2012 and gave 18 start-up social enterprises support with their legal structure, business planning, marketing and financing. Economic Development will commission another start-up workshop in early 2013 in response to demand.

The second workshops took place in October 2012 aimed at support for social enterprises and charities around pricing, cost control and smart bidding on contracts. These workshops helped social enterprises develop their trading arms in order to become less reliant on grant funding, and thereby becoming more sustainable. A total of 39 social enterprises and charities attended these workshops.

A further social enterprise workshop was commissioned and delivered in November 2012 in response to demand

- The council's Economic Development Team has been supporting Care Co-ops in the development of a new Brighton & Hove Social Enterprise Network

Future Work Planned

- The Brighton & Hove Social Enterprise Action plan is being reviewed in 2013 /14 and the Economic Development team will be working in partnership with local organisations such as Care Co-ops to determine the priorities for the sector. Working with the Brighton & Hove Chamber of Commerce, the Economic Development Team is planning a networking / consultation event to assist in identifying further the support needs of the sector

- The 2013/14 Ride the Wave business support programme will include assistance for local social enterprises and other third sector organisations that wish to develop their trading arm

Barriers to Performance

- Limited funding identified for supporting the social enterprise sector

- Core business skills gaps for the social enterprise/third sector are generally larger, hence more intensive assistance is required

- Uncertainty over various legal structures, grant eligibility and access to business rate reliefs can act as a growth barrier for the social enterprise sector

Accountable Officer: Geoff Raw

5.2 Encourage Investment and Innovation

5.2.1 A reputation as a prime business location, place to invest and innovate

Action	Status	Start Date	End Date	Progress
5.2.1.1 Progress update: a reputation as a prime business location, place to invest and innovate	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

Progress So Far

- The Commercial Property Database which is funded by BHCC/ ED received 6,414 hits to the site in 2012/13 which resulted in 12,255 individual property searches for commercial properties on the market in Brighton and Hove. The improvements that were made to the site which now allows the searchers information to be forwarded to relevant commercial agent(s) is working well.

- Development has commenced on both Block J and Block K in the New England Quarter which will provide circa 60,000 square ft of Grade 'A' office accommodation

- Further improvements to Sovereign House (in the North Laine) now provides 65,000 square ft of Grade 'A' office accommodation

- The new inward investment prospectus in the form of an on-line website was launched in November 2012. Entitled Brighton for Business the website promotes the city a place for businesses investment e.g. FDI, business start up or business relocation.

- Since its launch the Brighton for Business website has been visited at a peak of 228 visits in a week with an average weekly visit number of 201. Most visits to the web site are made from within the UK (88%) but the main countries outside the UK visiting the site are USA and India. There have been 11 inward investment enquiries handled by the web site of which 8 are from within the UK, 1 from Brazil, Canada and USA.

- Through the Greater Brighton City Deal, the profile and reputation of the city region is being promoted as a place to invest and as a centre for knowledge-intensive growth

- The Economic Development team and Wired Sussex (an umbrella group for the CDIT sector) secured £650,000 of EU investment as part of a £7.2m EU Interreg programme to support the creative industries.

The funds for the project called ReCreate has helped to refurbish a formerly empty industrial space at New England House and turn it into a new hub for the arts & creative industries called the Fusebox.

The Fusebox offers new work, exhibition, and learning space for arts, creative and digital industries to collaborate; business support will also be available and the aim of fostering business collaboration between artists and the digital creative industries. B & H Arts & CI practitioners have been invited by Wired Sussex to come together to co create business support pilot projects that will take place in the Fusebox.

- In March 2013 as part of the wider ReCreate project We Are Pop Up were appointed to deliver a two- year Pop Up Shop programme within Brighton and Hove working with the creative and cultural entrepreneurs in the city. The pop up shops will be located in vacant shop front premises across the city thereby helping to reduce the risk of high street blight, vandalism and dereliction. Over the two year programme the projects aims to deliver at a minimum, 10 Pop Up Shops in the city that will provide short term lets for gallery space, retail, testing of new products and services. There will also be pop up meet ups where Creatives will have the opportunity to meet and share ideas and to which commercial agents will also be invited in order to facilitate the matching of creatives to available spaces

- A website commissioned by the Arts & Creative industries commission and developed in partnership with the Economic Development team has been launched to showcase the non digital creative sector. The website address is acicommission.org.uk and it also includes a link to the pop- up shop initiative

- 'Portas Pilot' status and £83,485 funding was secured to improve the London Road Town Centre through business skills training, public arts events, crime reduction initiatives and the creative and enterprise use of empty premises. An additional £10,000 was secured from the Arts Council in support of the public arts strand. These improvements will help make the area a more attractive investment proposition for the retail, hospitality and creative industries. The Economic Development Team is working with colleagues across the council to ensure this project compliments neighbouring regeneration schemes such as the Open Market, The Level, Lively Cities and Valley Gardens

Future Work Planned

- Additional improvements to the Commercial Property Database are planned for 2013-14

- Finalising the Greater Brighton City Deal in 2013/14 will raise our profile as a place to invest and innovate

- Marketing and promotional activity to extend the Brighton for Business website's reach and attract new investment

- Continuation of the ReCreate project in support of new innovation practices, creative use of empty premises and the growth of our creative and digital business sectors

- Delivering the Portas Pilot projects for the London Road Town Centre

Barriers to Performance

- Securing empty premises for elements of the Portas Pilot and ReCreate projects will require approval from landlords and commercial agents

- High advertising and marketing costs are likely to limit the scale of promotional activities for the Brighton for Business website

Accountable Officer: Geoff Raw

5.2.2 Encourage developer contributions toward employment and training

Action	Status	Start Date	End Date	Progress
5.2.2.1 Progress update: encourage developer contributions towards employment and training	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

Progress So Far

- Requested Developer Contributions received to date is £158,000, and seven major projects have Employment & Training Strategies attached to them (which are a requirement of the developer contributions policy)
- The developer contribution funds the Brighton & Hove Local Employment Scheme (BHLES) which links local unemployed and underemployed residents to jobs in the construction sector. BHLES secured a contract worth approx £22,000 towards the delivery of work experience and job placements linked to construction; the team also work closely with City College and other local training providers to ensure that provision meets the needs of employers. The income generated through the scheme will also be used as match funds towards European programmes thereby generating more income for training and employment programmes.

- The Building Futures (BUFU) INTERREG 1VA Project came to an end at the end of December 2012 and has been acknowledged by the European funders as a resounding success, with particular recognition for the robust evaluation of the project.

All targets were exceeded, the Brighton & Hove outcomes were: -

464 residents receiving Information Advice and Guidance sessions; 260 took part in construction taster sessions; 184 gained NOCN Level 1 qualifications in Construction Skills, 165 gaining a CSCS (Construction Skills Certificate Scheme) card to access site work, 73 took up work placements and 65 jobs secured by BUFU students.

In addition a further 180 job opportunities were promoted through the Local Employment Scheme. 10 apprenticeship opportunities were provided on major sites in trades such as scaffolding, ground works and other traditional trades. The scheme continues to work closely with key personnel of Mears and City College to ensure that targets are achieved for apprenticeships. The Local Employment Scheme also worked with Mears to promote a Meet the Buyer event in 2012 to encourage local SMEs to consider tendering for small contracts. The Local Employment Scheme helped with the marketing of the event and attended to promote the scheme. Over 60 companies attended and gained information about the tendering process

Future Work Planned

- A further two major projects which will provide developer contributions and Employment & Training Strategies are currently in the pipeline and processes will be put in place to secure work experience placements
- Working with CITB (Construction Industry Training Board) and BHCC Procurement to develop a standard approach to PQQ and ITTs for the Strategic Construction Partnership and wider range of contracts to incorporate Employment & Training requirements. Once established the council will aim to achieve Skill Academy status.
- Progressing the development of training provision using developer contributions, DWP training funding and other sources.
- Sourcing funding for the continuation of the Brighton & Hove Local Employment Scheme other than through developer contributions. Looking at European funding streams that provide maximum percentage towards project costs to reduce need for match funding.
- Currently, application outline for ERDF funding awaiting approval and exploring INTERREG funding for SME support re eco construction with 100 % funding

Barriers to Performance

- The Brighton & Hove Local Employment Scheme relies on external funding, therefore the long-term sustainability of the

project is at risk

- Funding secured through Section 106 agreements are only made available to the Local Employment Scheme once a development actually commences and projects that have been approved for some years but only now with the potential to go live e.g. Gala Bingo site in Portland Road, do not have developer contribution requirements attached to the S106.
- Delays in site starts beyond the control of BHCC.

Accountable Officer: Geoff Raw

5.2.3 A strong conference economy

Action	Status	Start Date	End Date	Progress
5.2.3.1 Progress update: a strong conference economy	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Adam Bates - Head of Tourism & Leisure

ACTION PROGRESS COMMENTS:

2012-13 update:

The refurbishment and expansion of Meeting Room 1 is being well received by clients. The Brighton Centre has secured funding for the refurbishment of the ground floor of the Syndicate Wing and accessibility of the space from the main venue. The work is due to be carried out in July 2013 and will include knocking the main venue through into the Wing's foyer and putting accessible ramps in place. The venue has been working closely with the Sustainability Team and is due to launch its Sustainable Events Programme, which is ISO20121 compliant, in June 2013 at an industry event hosted at the Brighton Centre.

A combined sales effort between VisitBrighton and the Brighton Centre Conference sales dept undertaken between 1 April 2012 and 31 March 2013 has seen 20 national and international events confirmed which on their arrival will bring an estimated economic impact of £68m to the City. Events confirmed include the UNISON National Delegate Conference in 2014, 2016, 2017 2018, 2020, 2022 and 2024, with each conference attracting 3750 delegates, UNITE 2013 and 10 UNISON minority group conferences.

The Brighton Centre currently has a further 50 events showing as verbal confirmed or as strong holds in the diary with an estimated economic impact of £91.9m and a venue value of £2.1m, 39 of which are joint enquiries with VisitBrighton. Negotiations are at an advanced stage to secure the Labour Party Conference in 2015 and 2017, which has the potential of bringing economic benefit of £40m to the City.

Individually, the Brighton Centre has confirmed an additional 26 events which will deliver over 105,800 delegates to the City, creating economic impact of over £24.3m including the British Geriatrics Society in October 2014 and 2015 and the UCISA conference in March 2014. The Chartered Institute of Housing South East Conference have confirmed their conference with the Brighton Centre in 2014, 2015 and 2016 following their attendance at the 'Ultimate Site Visit'. The event has seen an outstanding amount of success and now sits with an ROI of 2,753.3%.

The Convention Bureau (CVB) had an exceptional year. From April 2012 to Sept 2013 the CVB has received and created bespoke proposals for 136 conference clients, a 13% increase on the equivalent period in 2011-12. Individually, the CVB team confirmed 24 conferences to be held at venues and hotels in City, creating an additional £7m of economic impact.

From 1st April 2012 to 31st March 2013, conferences which will bring economic impact of £99.3 have been secured for Brighton for coming years.

In the same period a total of 28 National and International conferences were held at the Brighton Centre covering 75 open days during April 2012 – March 2013.

Accountable Officer: Paula Murray

5.2.4 Promote job creation

Action	Status	Start Date	End Date	Progress
5.2.4.1 Progress update: Promote job creation	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

Progress So Far

- The City Employment & Skills group continues to oversee the delivery of the City Employment & Skills Plan. The focus of activity in 2012 was on the establishment of the Apprenticeship Training Agency (ATA), support for an Eco Tech business park at Toads Hole Valley; and the creation of high value jobs.

- **APPRENTICESHIP TRAINING AGENCY**

The City Skills & Job shop which was funded by City College and BHCC is operating well; the shop is also used by the Jobcentre, the National Careers Service and other local training providers to promote learning, work placement opportunities and jobs for local people. The Apprenticeship Training Agency has 15 apprentices recruited working with local SME's across a range of sectors.

- **ECO-TECH BUSINESS PARK**

Toads Hole Valley (the proposed location for the business park) has been designated for housing education community and employment use within the draft City Plan. A date has not been set for a formal Planning application to be submitted

- **HIGH VALUE JOBS**

City Prospectus – The new inward investment prospectus in the form of an on-line website was launched in November 2012. Entitled Brighton for Business the website promotes the city a place for businesses investment e.g. FDI, business start up or business relocation (see Brighton for Business website launch above 6.2.1.1 for further details)

- To this end the sign off of the ESR has been deferred to July 2013 allowing time for the City Deal proposition to be refined, the C2C growth plan to be drafted and the ESR to be aligned.

Future Work Planned

- The Economic Strategy Refresh (ESR) was commissioned in 2012 by BHCC and Brighton & Hove Economic Partnership (BHEP); consultants Roger Tym & Partners and Bio-Regional were awarded the contract. A working group chaired by Geoff Raw Executive Director for Environment Development & Housing is overseeing the work. The ESR will include a range of projects designed to help deliver the five strategic priorities:

1. To enhance Brighton & Hove's distinctive destination and lifestyle offer
2. To grow quality jobs and business opportunities in higher value and low carbon sectors
3. To better align jobs skills to projected needs and in support of higher value sectors
4. To tackle barriers to employment and to create employment opportunities for all
5. To establish a strong and influential Greater Brighton City Region

The strategy is due for sign off by BHCC in July 2013 and by BHEP in September 2013.

- The Greater Brighton City Deal negotiation is underway and there is a need to ensure that the ESR and the City Deal propositions are mutually reinforcing. Similarly the Coast to Capital Local Enterprise Partnership is currently developing its growth plan for the region; the growth plan will be used to determine the priorities for EU regeneration funding for the period 2014 – 2020

Barriers to Performance

- The Economic Strategy Refresh will identify key barriers to job creation (such as suitable and affordable workspace) and appropriate actions to address these
- Future job creation initiatives will be reliant on external funding and Government agreements (e.g. through City Deal), hence the scale and scope of interventions is hard to forecast at present

Accountable Officer: Geoff Raw

5.3 Culture of learning and training for people of all ages

5.3.1 Children and young people leave full-time education with the skills, qualifications and knowledge to secure employment, apprenticeship or to progress in their education

Action	Status	Start Date	End Date	Progress
5.3.1.1 Progress update: Children and young people leave full-time education with the skills, qualifications and knowledge to secure employment, apprenticeship or to progress in their education	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing
Responsible Officer : Michael Nix - Partnership Advisor				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress so far</p> <p>The final validated GCSE results published in the Department for Education performance tables in January 2013 showed a 3.6% points improvement (to 56.4%) in the proportion of Brighton & Hove schools' students achieving 5+ A* - C grades including English and Maths. This compared favourably with the England average improvement (0.6% points) and the statistical neighbour average improvement (1.7% points), although the Brighton & Hove schools' performance is still lower than these two comparators.</p> <p>The annual NEET (not in employment, education or training) figure for local authority areas published by the Department for Education (DfE) is the average across Nov – Jan each year. The figure for Nov 2012 to Jan 2013 was the best ever for Brighton & Hove at 6.7%, one of the most improved LA areas in England. This improvement was achieved in the context of an authority with a much lower 'not known' figure than many other authorities, again much improved in the previous year. The Brighton & Hove Youth Employability Service (YES) was one of three LA teams invited by the Local Government Association to participate in a good practice project, concluding with a conference attended by many other LAs keen to learn from our practice in Brighton & Hove.</p> <p>The Raising Participation Age project, funded by the DfE, has continued to focus issues of developing suitable provision for those who otherwise may disengage from learning, together with appropriate support, advice and guidance. Although the DfE funding ceased in March 2013, the project is continuing for another year as the participation age is raised to 17 from September 2013. The YES team has worked closely with the Youth Contract provider to try to reach those who are most disengaged.</p> <p>Future work:</p> <p>The focus for securing school improvement and raising attainment in the secondary schools sector continues to be through the Secondary Schools Partnership (SSP) of the nine schools and academies. However, the local authority has recognised the need for stronger support and challenge to be brought to this arrangement and has agreed with the SSP that an experienced senior leader should be commissioned to provide this. The SSP's target, supported by a joint action plan, remains being in the upper quartile of statistical neighbours in the proportion of students achieving 5+ A* - C grades including English and Maths by 2014. This will require further improvement to at least 62% by that date.</p> <p>The key focuses of the SSP action plan are on improving teaching and learning so that at least 80% of teaching in secondary schools across the city is good or outstanding, and on improving leadership and management at all levels. The aim is that all nine schools should be judged good or outstanding by 2014, and that this will be supported through collaborative support and peer challenge.</p> <p>Maths has been identified as an area of weakness in the city, at both primary and secondary levels. The authority is facilitating a city wide Maths Project, working with schools, the universities and employers to identify ways of addressing this weakness. The other key education improvement priority for the city is closing the gap in performance between children and young people in disadvantaged groups and all other children and young people.</p> <p>Accountable Officer: Heather Tomlinson</p>				

5.3.2 Every child and young person has the opportunity to access excellent and inclusive child care and education

Action	Status	Start Date	End Date	Progress
5.3.2.1 Progress update: Every child and young person has the opportunity to access excellent and inclusive child care and education	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing
Responsible Officer : Caroline Parker - Sure Start Service Manager				
<p>ACTION PROGRESS COMMENTS: Progress so far Brighton and Hove was named as one of the top 10 local authorities in the country in the last Ofsted Early Years annual report based on the percentage of good and outstanding childcare providers in the city. Brighton & Hove's figure of 88 per cent compares well with the equivalent figure for England as a whole of 74 per cent. The Council funded 222 free childcare places for disadvantaged two year olds for 15 hours a week in 2012/13, an increase from 135 in 2011/12 and above the initial target of 199 places.</p> <p>Future work planned. The Government has announced a statutory duty for local authorities to provide free childcare for 20% of two year olds from September 2013 and 40% of two year olds from September 2014. This will be funded from the Dedicated Schools Grant. The main areas of work are to increase the number of childcare providers offering free places, publicise the offer to parents and develop additional childcare places for September 2014.</p> <p>Accountable Officer: Heather Tomlinson</p>				

5.3.3 Raise adult literacy, language and reading skill levels

Action	Status	Start Date	End Date	Progress
5.3.3.1 Progress update: Raise adult literacy, language and reading skill levels	Ongoing	01-Apr-2012	31-Mar-2014	Ongoing
Responsible Officer : Sally McMahon - Head of Libraries & Information Services				
<p>ACTION PROGRESS COMMENTS: In 2012-13, Libraries have made significant contributions to raising literacy, language and reading skills through engaging children and adults in development and learning activities.</p> <p>In 2012-13 we have:</p> <ul style="list-style-type: none"> • Added 45,950 books and other items to stock • Issued 1.262 million books and other items • Joined 17,494 new members • 145% increase on the previous year of customers taking up the e-book and e-audio offer borrowing 3,981 titles. <p>Adults: Libraries work with Family and Adult learning providers to support literacy, language and reading development. We held author, family and local history events, reading and writing groups and targeted events for adults with special needs. In 2012-13 we held:</p> <ul style="list-style-type: none"> • 64 adult and family learning events with 443 people attending • 145 reading or writing groups with 1,024 people attending • 30 visits from adults with special needs with 148 people attending 				

Overall we held 408 events for adults with 2,609 people attending.

Examples:

We aim to raise literacy standards by bringing people together to explore books in different ways in a series of events throughout the year.

April 2012 – World Book Night encourages individual readers to gift books to light to non-readers and encourage people to take up reading on a recommendation.

July-August 2012 – Libraries ran the Summer Reading Challenge a cross 15 locations addressing the drop-off in children's reading levels over the summer holidays.

September 2012 – Libraries supported City Reads, which increases reading skill and comprehension through, by taking the event out into the community and engaging more than 390 people in communities cross the City in our events.

March 2013 Libraries supported the first Young City Reads through schools across the City.

We run a series of groups which encourage people to read.

Brighton and Hove libraries work in partnership with collected works to run 3 volunteer-led Read Aloud Groups which target people with visual impairment, bringing diverse communities together to read and support each other's reading through reading aloud and developing their understanding of texts. In February 2013, 2 further groups were set up to meet community needs.

Libraries support and promote books to customers encouraging them to improve their reading level by exploring new titles. In Feb 2013 we actively promoted collections of Quick Reads across the city, designed to improve literacy for emergent readers.

Children:

Libraries provide a wide range of services to support literacy, language and reading skills development, including Bookstart packs to get children interested in books and reading from an early age; pre-school visits, Homework clubs to support children learning afterschool; class visits, author and poetry events; rock and rhyme sessions to develop rhythm and language skills; summer reading challenge to maintain children's reading levels over the long summer holiday. This year for the first time, we have been supporting one to one pupil/teacher sessions in libraries to extend our inclusion activities. Some examples of statistics below

- 118 one-to-one pupil/teacher sessions in libraries
- Delivered Bookstart packs to (on average) 64% of new born babies and 100% of 3-4 year olds
- 2,139 children took part in the Summer Reading Challenge
- Nearly 400 Homework club sessions held with over 3,000 attendances
- 800 school visits to libraries with nearly 16,000 children taking part

Overall, in 2012-13 libraries held 1,740 events and activities for children with 24,704 children attending.

Future Plans:

Libraries have a healthy bookfund so can continue to provide an excellent range and number of books and other resources to help literacy, language and reading skills development across the city. We intend to continue to offer the current range of services to adults and children as illustrated above. We are developing our provision as part of the national initiative called Universal Reading Offer, which aims to work with partners such as The Reading Agency (TRA) and publishers to encourage reading and motivate people to develop their reading and writing skills.

Libraries are developing local partnerships with other council departments, third sector agencies and private sector providers, to develop interesting events and activities to promote and support reading and skills development. We are targeting some provision on people with special needs, people with disabilities, and non-traditional readers such as young men and boys.

Barriers:

Potential barriers are the resistance to working across boundaries from some potential partners. We are seeking to overcome this by promoting the significant role that Libraries can play in developing people's interest and skills in reading, language and literacy, showing that by working together we can achieve better value for money and positive outcomes by

taking advantage of the wealth of resources and facilities that already exist in public libraries.

Accountable Officer: Catherine Vaughan

5.3.4 This is a digitally literate and accessible city

Action	Status	Start Date	End Date	Progress
5.3.4.1 Progress update: This is a digitally literate and accessible city	In Progress	01-Apr-2012	31-Mar-2014	50%

Responsible Officer : Sally McMahon - Head of Libraries & Information Services

ACTION PROGRESS COMMENTS:

Progress so far:

Libraries are one of the few places people can go to access high speed internet access for free in 14 locations across the city. Library staff regularly support people using library computers for a wide range of digital activity, ranging from emailing friends, hunting for jobs to detailed research activities. Libraries also provide help learning how to get online and have supported the Race Online national initiative. Libraries also provide special Council Connect sessions where volunteers provide longer help to people who need it. Some examples of our activities 2012-13 are below:

- 1.7 million library website sessions
- Over 13,000 people helped to get online for the first time through our participation in Race Online
- 222 Council Connect sessions supported 1,906 people
- 112 other IT sessions were held, supporting 387 people

In a survey of library computer users, we found that 55% were using it for emailing, 45% were finding information, and 31% were looking for jobs (three top uses).

Future plans:

Libraries took part in a national survey of library staff skills and confidence in supporting people accessing information and services online, and we are using the results of that survey to develop a training programme to prepare library staff to support people as the 'digital by default' agenda rolls out from Government. In particular to support people facing the impact of the welfare reforms.

We are working together with Housing colleagues to target support to people in council or social housing, to enable them to do things digitally, by providing training and drop-in support sessions. We are planning to hold targeted support sessions in libraries to help people seeking work, or help them accessing housing or welfare benefits online.

We are extending our Home Delivery Service to use mobile IT devices (eg tablets) to take IT out to people who are housebound, initially to help them choose books but also to help them develop confidence and skills if they wish to get online at home.

We are joining in a national bid through the Society of Chief Librarians (SCL) in partnership with Online Centres Foundation (OCF) to deliver Assisted Digital Services for Government initially for the 25 exemplar services in 8 different government departments. The procurement process is taking place in the autumn.

Barriers and potential solutions:

Potential barrier is if we are unable to maintain a high speed network of computers in libraries, or fail to provide the most up to date software.

There are also challenges in supporting public access to IT in terms of complying with the legislation, ensuring people's person

data is safe and preventing misuse. Libraries have been providing this service meeting these challenges for over 10 years, and are willing to extend this support to other departments who are now offering public access facilities.

Accountable Officer: Catherine Vaughan

5.4 Reduce Child Poverty

5.4.1 Mitigate the impact of poverty on children's life chances

Action	Status	Start Date	End Date	Progress
5.4.1.1 Progress update: Mitigate the impact of poverty on children's life chances	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Sarah Colombo - Childcare Strategy Manager

ACTION PROGRESS COMMENTS:

Progress so far:

- A cohort of families affected by the forthcoming Benefit Cap has been offered information and advice by the Council's Welfare Rights Team.
- Revenues and Benefits has commissioned independent benefit and financial advice for residents affected by the changes to Council Tax charges.
- The Stronger Families Stronger Communities (SFSC) Programme is on target to engage 225 eligible families by September 2014.
- The Family Information Service has extended its case working with families referred by Health Visitors to encompass Hangleton and Conway Court Children's Centre areas respectively.
- Moulsecomb Children's Centre and Turner Children's Centre has each set up a Food Bank for families in need using the Centre services.

Future Work planned:

- The Financial Inclusion Commission has identified lone parents, families, BME residents and those with disabilities as priority groups for the financial advice, banking and financial training programme to be commissioned in 2013.
- An automatic referral route has been agreed for families taking part in the SFSC Programme to financial inclusion advice to be commissioned by the Financial Inclusion Commission.
- Job Centre Plus is to second a full time member of staff in June 13 to the Integrated Team for Families to support progress to employment outcomes for SFSC eligible families.
- The Family Information Service will extend case working with families referred by Health Visitors to North Portslade Children's Centre.

Potential Barriers Faced:

- It will be unclear until at least April 2014 what the full impact of benefit changes may be for some families on very low incomes.
- Whilst the Brighton and Hove child poverty figure has reduced from 22% in 2009 to 20.6% in 2010 this may be due to the overall national drop in median income rather than to a reduction in actual poverty incomes for those below 60% of median income. There is insufficient evidence for Brighton and Hove to state this clearly.
- The jobs market in Brighton and Hove remains slow impacting upon parents' abilities to gain work.

Accountable Officer: Heather Tomlinson

5.4.2 Reduce the number of children living in poverty

Action	Status	Start Date	End Date	Progress
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5.4.2.1 Progress update: Reduce the number of children living in poverty	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing
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Responsible Officer : Sarah Colombo - Childcare Strategy Manager

ACTION PROGRESS COMMENTS:

Progress so far:

- A cohort of families affected by the forthcoming Benefit Cap has been offered information and advice by the Council’s Welfare Rights Team.
- Revenues and Benefits has commissioned independent benefit and financial advice for residents affected by the changes to Council Tax charges.
- The Stronger Families Stronger Communities (SFSC) Programme is on target to engage 225 eligible families by September 2014.
- The Family Information Service has extended its case working with families referred by Health Visitors to encompass Hangleton and Conway Court Children’s Centre areas respectively.
- Moulsecoomb Childrens Centre and Tarner Children’s Centre has each set up a Food Bank for families in need using the Centre services.

Future Work planned:

- The Financial Inclusion Commission has identified lone parents, families, BME residents and those with disabilities as priority groups for the financial advice, banking and financial training programme to be commissioned in 2013.
- An automatic referral route has been agreed for families taking part in the SFSC Programme to financial inclusion advice to be commissioned by the Financial Inclusion Commission.
- Job Centre Plus is to second a full time member of staff in June 13 to the Integrated Team for Families to support progress to/employment outcomes for SFSC eligible families.

The Family Information Service will extend case working with families referred by Health Visitors to North Portslade Children’s Centre

Potential Barriers Faced:

- It will be unclear until at least April 2014 what the full impact of benefit changes may be for some families on very low incomes.
- Whilst the Brighton and Hove child poverty figure has reduced from 22% in 2009 to 20.6% in 2010 this may be due to the overall national drop in median income rather than to a reduction in actual poverty incomes for those below 60% of median income. There is insufficient evidence for Brighton and Hove to state this clearly.
- The jobs market in Brighton and Hove remains slow impacting upon parents’ abilities to gain work.

Accountable Officer: Heather Tomlinson

5.5 Vibrant, socially and culturally diverse city

5.5.1 Maintain and improve our reputation as a leading cultural city

Action	Status	Start Date	End Date	Progress
5.5.1.1 Progress update: maintain and improve our reputation as a leading cultural city	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Paula Murray - Assistant Chief Executive

ACTION PROGRESS COMMENTS:

The city council continues to support and develop a full cultural offer year-round for residents and visitors. We support through direct funding, business planning, fund-raising, advocacy, practical and logistical support, permissions, marketing, engagement and audience and participant development.

The Brighton Photo Biennial and Photofringe were very successful – with a particularly strong programmes of work in outdoor

and unusual spaces..

New cultural festivals included The Basement's 'Sick' – a cutting edge festival of contemporary performance looking at different aspects of health and sickness. The Science Festival in February was significantly bigger and higher profile this year bolstered through new partnerships with organizations such as Lighthouse programming thematic work.

Brighton Dome has had a successful year; there were over 450,000 attendances at ticketed events, plus newly monitored footfall through the foyer added an extra 200,000 day time visitors. Learning, Access and Participation work continued to engage with many parts of the local community, reaching around 15,000 people last year. In particular there was growing work with the Youth Offending Service, engaging young people at risk of offending in artistic work that enables them to confront difficult issues in a safe and creative environment. Our partnership with South East Dance enabled the delivery of Three Score Dance, a dance company for the over-60s meeting and rehearsing at Brighton Dome every week.

Brighton Fringe is extending for another week into the half-term. That week hosts 2 new arts festivals specifically aimed at children and young people:

* The Youth Arts Collective led 'B-Fest' aimed at 11-18 but with plenty of 8 and over activity.

* Hi-Jack – the under 11/ very young arts festival led by Komedia Productions which emerged from the arts and creative industries commission led Children's Festival

Also for Children and Young people, the now autonomous Express Network was successful in securing Artswork funding. They commissioned Culture Shift to contact every school in the city, to identify an arts champion and connect them to the network.

The Youth Collective were successful in winning the Youth Commissioning contract and have instigated an ongoing project to drive up the number of young people achieving Arts Awards in the city.

The Music Hub launched in March 2013 with a spectacular event in Brighton Dome featuring a ranger of musical talent in the city. The event was streamed afterwards on the Brighton Dome website.

Accountable Officer: Paula Murray

5.5.2 All residents have opportunities to engage and participate in the city's sport and cultural offer

Action	Status	Start Date	End Date	Progress
5.5.2.1 Progress update: All residents have opportunities to engage and participate in the city's sport and cultural offer	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Ian Shurrock - Head of Sport and Leisure

ACTION PROGRESS COMMENTS:

Progress so far:

Active People Survey 6 results (April 2012)

- 23.7 % of adults in Brighton & Hove take part in sport and physical active recreation compared to the national average of 21.8%
- 64%% of adult residents in Brighton & Hove want to start playing sport or do a bit more.
- 5.6% of adults residents are regular sports volunteers compared to the national average of 7.3%
- 24.7% are members of sports clubs compared to 23.3% nationally

Joint Needs Assessment on Sport and Physical Activity and Strategy

As part of the Sport and Physical Activity Strategy review, a Joint Needs Assessment on Sport and Physical Activity has been undertaken with 30 stakeholders interviewed, 75 clubs taking part in a sports club survey and 500 residents participating in a public survey on sport and physical activity in the city.

The findings from the consultations and the review of the existing Sports Strategy will inform the new strategy which is

currently in draft and goes to Committee in September 2013.

The top three sports which male and female respondents felt the strategy should focus on are swimming, walking and cycling. Yoga, athletics, tennis and dance also featured highly.

These were the top three priorities identified for the strategy:

- 1 – Supporting and developing local voluntary clubs and groups who deliver sport and physical activity.
- 2 – Increasing physical activity levels of all residents
- 3 – Support local clubs to access funding

The needs assessment is completed and being taking to be ratified at the Healthy City Partnership Group in October 2012.

Sports Facilities

The council's new 10-year Sports Facilities Plan was approved at Cabinet in April 2012 and contains the following recommendations;

1. Build a new large multi-purpose sports centre
2. Increase the number of community swimming pools
3. Facilitate the opening of a purpose built gymnastics facility
4. Increase levels of community access to existing school facilities
5. Improve the quantity and quality of health and fitness facilities
6. Improve existing athletics facilities including replacement of the track at Withdean
7. Develop Withdean as a multi sport hub
8. Improve the quantity and quality of artificial grass pitches

A £2.6 million capital development to extend and improve the health & fitness facilities at Withdean Sports Complex is currently being built and is due for completion by January 2013. Other improvement projects that have been completed include the refurbishment of the pool changing rooms at King Alfred Leisure Centre, the replacement of an Artificial Turf Pitch at Stanley Deason Leisure Centre and the refurbishment of the changing rooms at Hollingbury Park and Waterhall Golf Courses. Also, a successful application was made to Sport England's Inspired Facilities Fund and a grant of £150,000 has been awarded to the council as a contribution towards the replacement of the athletics track at Withdean Sports Complex. The replacement of the track requires favourable weather conditions and is therefore scheduled for the end of the main athletics season this summer.

At the council's sports facilities including swimming pools, sports halls, health & fitness facilities there were a total of 1,226,295 attendances during the year by people taking part in sport and physical activity. In addition, there were also 31,379 rounds of golf played at Hollingbury Park and Waterhall golf courses.

The Free Swimming scheme for children aged 11 and under has continued with 35,087 attendances during the year. The scheme was extended in June 2012 to include 12-16 year olds during selected sessions and this has achieved 668 attendances.

Delivery of Programmes & Events

The excitement and euphoria of the London Olympics and Paralympics the games showed how sport can bring people and communities together, and the Sports Development team worked with local partners to raise the profile of sport in the City and develop local opportunities.

A 2012 sporting calendar was developed for the City and events delivered included the Torch Relay, TAKEPART, Big Dance, the Older Peoples Sports Day, Gay Games, Big Dribble Hockey, 5 ring Walks and Levelmpics. The Sports Development Active for Life project delivered 21 Olympic challenges at community events.

A grant of £20,000 was secured from Sport England to develop Ping pong. The grant enabled 40 Ping tables to be located across the City with over 35,000 people taking part and creating a lasting legacy of the games. Social ping is an older persons table tennis project based in 3 sheltered housing schemes to encourage residents to be more active.

Since the games, memberships and attendance levels have increased in our local sports clubs and groups. The team have supported the establishment of the city's first Handball club following interest following the London 2012.

Sports Development collaborated with 112 partners to develop and deliver TAKEPART, the 2 week Festival of sport with the launch event with 19 different zones including a disability zone, 8 targeted events and 7 TAKEPART local events. Over 40,000

residents took part in TAKEPART Festival Activities at 264 taster sessions.

Holiday activity programme are delivered locally through the Active For Life project and the citywide Summer Fun holiday sports and activity courses were more popular than ever with waiting lists for many of the 55 different sports. In total 805 children and young people attended with many feeding into existing clubs.

With partnership funding the skate parks and skating opportunities in the City have been developed. The skateworker has supported the Skate Association and events and skate programmes have been delivered across the City including a girl's only programme. Training has been provided to 12 volunteers from Hove Lagoon skatepark to organise community events with two events already successfully held.

The 2012 Brighton Marathon was another great success and there was huge increase in recreational running in our local open spaces and parks. The Active for Life team delivered five 10 week running courses for children who then participated in the mini mile races.

There were 11,527 attendances by residents living in areas of higher deprivation at sport and activity sessions delivered through the Active for Life programme. The team delivered 37 community sessions each week and target the least active. Targeted inclusion programmes include the Girls Getting Active for young women, Active Forever for older people, The Street Games Festival aimed at young people and weight management initiatives. Funding for two new disability sessions was awarded and these are being delivered in East Brighton. A very successful women only, faith sensitive swimming programme has been developed at the Brighton Swimming Centre.

A total of 350 regular weekly Healthwalks were provided as well as 5 Olympic themed walks and 15 special walks (art walks, nature walks, sunset walks etc) which in total were attended by 170 people. The Healthwalks scheme delivered by volunteers has seen 450 participants take part in 2917 walk journeys (throughput = an average of 7 walks per participant.) A new walk at Brighton Women's Centre and a walk for carers were launched.

One Volunteer Walk Leader Training Day was provided, with 15 new Walk Leaders trained. Sample walks and talks have been provided to 6 organisations to raise awareness of the health benefits of walking.

Supporting the sustainability of our sports and activity clubs

Training events to support local sports clubs have been attended by 174 club members. In addition, 162 sports clubs and groups were provided support and guidance including funding applications with external funding of over £186,000 being awarded to enhance activity provision. Over 500 clubs have been promoted through the Active for Life website and directory - 6,300 people each month viewed the website.

The City Sports & Physical Activity Awards were held in October where the achievements of local individuals and organisations were recognised and the grants scheme launched. Grants were awarded to 26 organisations and 6 individuals to support the development of sport and physical activity in the city.

The Sports Development programmes are attracting children and adults that are participating less than the recommended guidelines to improve the health and well-being of the city. The team are aiming to inspire people to participate, maximise the social and health benefits, improve the equality of access and develop partnerships to maximise resources and increase opportunities.

Accountable Officer Paula Murray

5.5.3 Thiving arts and cultural businesses

Action	Status	Start Date	End Date	Progress
5.5.3.1 Progress update: thriving arts and cultural businesses	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Paula Murray - Assistant Chief Executive

ACTION PROGRESS COMMENTS:

Progress so far

Negotiations with the Great Escape about an enhanced profile for Made in Brighton continues and is going well.

The Film City Initiative has been very successful with large numbers of attendees across all the industry focused meetings,:

- > Film Culture
- > Talent and Business Support
- > The City as a Film location

A report has been completed with next steps including:

- > The formation of a city wide steering group
- > The development of a Film City brand
- > A website launching autumn 2013
- > An action plan relating to each area of work

We have secured partnerships with Creative England, BFI and Arts Council England around developing the film cluster in the city across all 3 areas of work.

The Arts Partnership scheme remains an effective tool for leveraging additional investment: £800,000 has been levered into the city in support of our arts & cultural project partners. In other words every council £1 spent has helped secure a further £14.30, slightly down from £15.41 last year due to the impact of public sector cuts and failed matches.

The city council and arts and creative industries commissions continue to run regular 'breakfast sessions' for arts and cultural businesses. These meetings are a chance for the council to share intelligence about city priorities and to engage creative practitioners and entrepreneurs in the solutions. This included a meeting about the emerging 'Cultural Strategy' in January 2013.

The city council continues to provide an advice and support service to arts and cultural businesses at appropriate levels for their business needs. This ranges from 1 to 1's to attendance on project steering groups and observer seats on boards and management committees.

The Arts and Culture Manager is leading on the developing arts strands for Portas Pilot and for Re:create, working with colleagues in Economic Development.

This includes developing cultural strategy and programme for London Road and Valley Gardens.

Space remains an issue and the city council continues to work with cultural and creative businesses to identify opportunities for spaces – temporary and permanent. This includes involvement in the Pop Up programme as part of Re:create, supporting the temporary use of Circus Street and helping the development of a community arts space at St Marks. The city council helped the Basement secure inward investment for the outdoor programme on Jubilee Square which will run from Spring 2013 to Spring 2014.

A new independent and small scale performance venue has opened on London Road called the Emporium. It will have a phased opening, as a 'pop up' during May and then opening fully in Summer.

Accountable Officer: Paula Murray

6 Reducing crime and improving safety

6.1 Root causes of crime are addressed

6.1.1 Reduced alcohol misuse and alcohol-related disorder

Action	Status	Start Date	End Date	Progress
6.1.1.1 Progress Update: Reduced alcohol misuse and alcohol related-disorder	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Kathy Caley - Commissioning Manager - Alcohol and Substance Misuse

ACTION PROGRESS COMMENTS:

The Alcohol Programme Board continues to bring together senior leaders with a shared responsibility for tackling the problems that alcohol brings whilst seeking to minimise any impact on related benefits. Membership of the Programme Board is diverse and has expanded recently. It is chaired by the Director of Public Health with senior input from across health, licensing, the police, probation and community safety. To cover the breadth of issues that are encountered when looking to address alcohol related harm, there is also membership from the two universities situated in Brighton and Hove, and from all organisations commissioned to provide support and treatment to people with alcohol related issues. In the last year representatives from the retail industry have joined the Programme Board, and now the Chair of the Brighton and Hove Licensees Association and the Licensing Manager from Sainsbury's are members.

The Director of Public Health took a paper on the work of the Alcohol Programme Board to the Health and Wellbeing Overview and Scrutiny Committee in February 2013. The Committee are very supportive of the work the Alcohol Programme Board is doing. A Scrutiny Panel on Alcohol will now be convened and will focus on four areas: developing alcohol free events; responsible retailers; promoting responsible drinking and Brighton and Hove's culture as a party city.

Domain Group 1 - Addressing the Drinking Culture (DG1)

Progress so far:

- Development of alcohol free events continues to be a priority for the Alcohol Programme Board. As well as looking to expand the Pink Fringe, consideration is being given to the development of an extended programme of specific alcohol free events for young people. This could include 'dry' club nights at city venues.
- Work is underway to develop a network of designated best practice retailers who are branded as such and commit to specific measures such as better proxy purchase detection, corralled drinking areas, limited alcohol promotion and better information for consumers (units of alcohol and associated calories purchased). As a member of the Alcohol Programme Board, Sainsbury's have indicated that there is scope to work with Brighton and Hove to limit the availability of alcohol during high profile events. This could include a temporary suspension of alcohol sales during Pride from Sainsbury's close to potential hotspots. Support for the Bevendean Community Pub Project, as outlined in previous reports, is another example of a best practice retailer.
- Parents and older siblings are often involved in the purchasing of alcohol for younger people. The possibility of a 'parental contract' is being explored, which would encourage parents to sign up to not supplying alcohol to their children if they are under 18. A meeting with Head Teachers recently took place where this was discussed in more detail.

Future work planned:

- Work with the Council events team to better understand the types of events currently put on in Brighton and Hove, the economic and social benefits to the city and how responsible drinking can be encouraged.
- Feed into the Alcohol Scrutiny Panel that is being established.

Barriers to future performance:

- Given the strong economic benefits of alcohol sales in the city it may be challenging to develop alcohol free events.

Domain Group 2 – Availability of Alcohol

- Cumulative Impact Zone (CIZ) extended
- Support for minimum unit pricing set out
- Having influenced National Alcohol Strategy and Licensing policy

- Having influences the Police Reform and Social Responsibility Act

Future work planned:

- Monitoring and response to Home Office Consultation on Late Night Levy and Early Morning Restriction order introduction. If introduced could become a funding steam for initiatives.
- Continued roll out of work programmes to reduce illegal alcohol sales e.g. investigation of smuggled, falsely described and illicit alcohol supplies.

Barriers to future performance:

- National uptake of the Late Night Levy is slow, and one of the key issues is considered to be the level of income available from it. The Licensing Committee is deferring a decision locally currently, to see how it is working in early adopter areas.

Domain Group 3 – Night Time Economy

Progress So Far:

- Alcohol Diversion Scheme has been rolled out. People arrested for drunken behaviour are offered the opportunity to attend a course outlining the key issues with their drinking behaviour, rather than receiving a penalty notice. Impact in pilot areas has been very good.
- Safe Space continues to run every Friday and Saturday night in the city centre helping people distressed or injured as a result of alcohol.
- Tami Marshalls also continue to run.

Future work planned

- In a move away from the 'traditional' drinking environment, work has been taken forward in conjunction with the council Arts Team to develop alternative events throughout the year which help to encourage responsible drinking and promote the city as a focus for cultural activity. 'White Nights' is one example of this. This work will continue with a view to developing a wider range of activity options and alternatives, for all age groups. The aim is to establish a new norm for people participating in the night time economy in Brighton and Hove.

Barriers to future performance:

- Funding for initiatives such as Safe Space and taxi Marshalls need to increased to sustain these services.

Domain Group 4 – Early Identification, Treatment and Aftercare

Progress so far:

- A recent project has looked at student drinking behaviours. The project was led by students as part of their volunteer placement posting. The results will be used to develop a health promotion campaign directed at students with the aim of reducing excessive drinking.
- With help from the National Treatment Agency (now part of Public Health England), a Hospital Alcohol Clinical Champion job description has been drafted. Dr Masha Finn, A&E Consultant has agreed to take on this role at the Royal Sussex County Hospital. This role will help to disseminate messages about the important of alcohol screening and brief advice to people attending A&E/being admitted to hospital with an alcohol related issue.
- A post has been seconded from Adult Drug and Alcohol treatment services to Children's Social Care (CIN and ACAS teams). The post will improve co-ordination and communication between adult treatment and children's social care. Staff within children's services will be trained up on identification and screening to address parental substance issues, with a view to providing earlier interventions.

Future work planned:

- The last procurement exercise for substance misuse and alcohol services took place in 2007. Given the recent national strategy developments, promoting a move to recovery and re-integration, it is timely to review drug and alcohol services available locally, and undertake a re-tendering exercise to shape the future delivery of services. This would be with a view to having new contracts awarded and services operational from 1st April 2015.

Barriers to future performance:

- Working with the local A&E department and hospital is a key priority to drive down alcohol related hospital admissions. High workload and conflicting priorities can make it difficult to deliver necessary training to staff on alcohol identification and brief advice.

Accountable Officer: Tom Scanlon

6.1.2 Reduced drug misuse and drug-related offending

Action	Status	Start Date	End Date	Progress
6.1.2.1 Progress update: Reduced drug misuse and drug-related offending.	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Kathy Caley - Commissioning Manager - Alcohol and Substance Misuse

ACTION PROGRESS COMMENTS:

Progress so far:

The Independent Drugs Commission [IDC], supported by Council officers and local advisors, completed its deliberations in March 2013 and its final Report was published in April, with nineteen recommendations, spanning four areas of work, in the form of challenging questions:

- Are the current strategies to prevent drug related deaths sufficient to achieve a significant reduction in the coming years?
- Are the policing, prosecution and sentencing strategies currently pursued effective in reducing drug related harm?
- Are we doing enough to protect young people and to enable them to make informed decisions around drug use and involvement in drug markets?
- To what extent does the treatment system meet the treatment and recovery needs of the citizens of Brighton and Hove?

The Report drew on both consultation - with local people; young people; those who take drugs, attend treatment and support services or have family members with drug problems; and those who are affected by the presence of drug markets - as well as on advice and evidence from external experts and local officers. Its launch generated widespread media attention, primarily in respect of its recommendation that “the feasibility of establishing a form of consumption room as part of the range of drug treatment services in the city” be explored.

Estimates of levels of drug use amongst young people, based on data from service providers or local surveys, suggest they remain higher than the national average but, in tandem with national trends, they have been on a downward trajectory during the last decade. The most recent findings of the annual Safe and Well at School Survey [October 2012] indicated that 77% of 14-16 year olds had never used non-prescribed drugs, the same percentage as in 2010. Of the 23% who declared they had used, 80% had used cannabis, down from 89% in 2010, but use of other drugs had doubled since 2010, from 21% to 42%. This may reflect the increasing number of new psychoactive substances that have appeared on the market, with the European Centre for Drugs and Drug Addiction reporting 73 new drugs in 2012-13 via over 690 online sites and specialized “head shops”, which it describes as a fundamental shift in the markets for illegal drugs. Locally, of the 156 under 18s in treatment with the young people’s specialist service during 2012-13, 84% were for cannabis, 63% for alcohol and 35% for stimulants, of whom 84% had successful completions [i.e. discharged either drug free or as an occasional user].

For adults, performance indicators have continued to improve in quarters three and four, with targets exceeded for: the number of adult drug misusers in effective treatment [1.5% target and 4.1% achieved]; and the proportion of people leaving treatment who did so as a planned exit [50% target and 57% averaged]. Although still below the locally set target of 10%, the number of successful completions as a percentage of the total number in treatment has steadily increased and in December 2012, at 8.7% for opiate and/or crack users, moved into the national top quartile range for the first time. The partnership was commended by the National Treatment Agency for this achievement, as well as for its performance in respect of blood borne virus interventions, which were well above the national average. The Golden Thread Steering Group [Domain Group 1] has met bi-monthly and rated 12 of its 21 point Implementation Plan as green, the remainder as amber. This Group, together with the Harm Reduction Domain Group 2 and the Emerging Trends and New Psychoactive Substances Domain Group 3, reports quarterly to the Substance Misuse Programme Board. Following the successful fourth UK Recovery Walk in Brighton in September 2012, financial and other support has been given to a local enterprise, Cascade Creative Recovery, aimed at establishing a one-stop, multi purpose, Recovery Café.

With regard to drug related deaths, for 2011 St George’s Hospital national data showed Brighton & Hove as having a rate of 8.8 deaths per 100,000 population, the eighth highest in the UK, with 20 deaths. This represented a 35.3% reduction from the previous year, when there were 34 reported deaths and Brighton & Hove was ranked highest. Between 2009 and 2011 there has, therefore, been a 60% reduction in drug related deaths, a trend which the IDC Report noted as “encouraging” whilst emphasising that “the distress caused to families and friends makes it a necessity that better ways are constantly sought to

minimise these personal tragedies”.

The Communities Against Drugs [CAD] Neighbourhood Liaison Officers continue to undertake targeted street surveys, aimed at increasing public reassurance regarding the effectiveness of reporting concerns to the police and to assuage those concerns by publicising measures that have been taken. The CAD team, now integrated into the Safe in the City Delivery Unit's Projects Team, retains lead responsibility for the delivery of the European [Interreg] funded Communities and Families Tackling Addiction [CAFTA] three year project. This includes the piloting of hotspot audits in response to drug and alcohol related referrals from residents and Local Action Teams, which have taken place in Conway Court and Eaton Villas, Hove; Craven Vale; and Heron and Falcon Courts and Wiston Road, Whitehawk. In addition, the Children and Adults Talking Together [CATT] Programme, to support the non substance misusing parent or kinship carer of children affected by parental substance misuse, has delivered its first eight week course at Brighton Oasis Project.

Ongoing monitoring of Operation Reduction has continued to provide evidence of its impact on disrupting drug markets, on levels of acquisitive crime, and on reducing demand for drugs by diversion into treatment. Since its inception in 2005, there have been a total of 717 arrests and 784 referrals into treatment, as at 31.3.13. Local partnership intelligence sharing initiatives have contributed to its success.

Future Work Planned

A Working Group has been convened to consider the findings of the IDC via identified lead agencies and individuals, with a view to taking actions as agreed by local partners and monitoring progress in anticipation of the IDC producing a supplementary report in April 2014, as requested by the Safe in the City Partnership.

For children and young people, JSNA priorities include: increasing staff competencies; accessing more parents and carers with appropriate information and advice; assisting schools to deliver high quality drugs education and PHSE; and further developing resilience based family interventions. In addition, there will be consideration of IDC recommendations relating to: improving the speed and nature of the response to changing drug use; strengthening identifiable protective factors; improving the pathways between generic and specialist services [including the transition from young people's to adults'] for diverse groups; and promoting the use of varied social media to disseminate information and advice.

For adults, there will be consideration of IDC recommendations relating to: improved responses to the needs diverse populations; within the re-tendering for services process beginning in 2013-14, the promotion of a recovery culture, including abstinence targets; enhanced access for those with dual diagnosis and complex needs; and a broadening of the service user and carer support network. In addition, there will be sustained efforts to reduce the proportion of people in treatment for over four years, which averaged 34.4% in 2012-13, below the locally set target of 25% [although better than the national average of 36.6%, which reflects an ageing cohort of opiate and crack users].

With regard to drug related deaths, the recommendations of the IDC will be considered, relating to: enhanced information gathering and audit; reduced usage, diversion and dealing of prescription only drugs, particularly benzodiazepines; a consumption room feasibility study; extending the three year funded Injectable Opioid Treatment Programme; extending the current provision of overdose aid training; and focusing on the high risk category of prisoners at the point of release.

The Communities Against Drugs Team will continue to deliver CAFTA initiatives including: a Silent Voices Conference on 25.7.13, aimed at the families, friends and carers of people involved in substance misuse; a training initiative for non specialist professionals, initially Housing Officers and Social Workers, to enhance identification and referral skills; and an educational programme, in partnership with Safety Net and the Healthy Schools Team, to be used as a resource for primary school teachers.

On enforcement, there will be continued effort at sustaining the successful impact of Operation Reduction in providing a dual approach which both disrupts local drug markets through apprehending dealers and reduces demand through diversion of level one offenders into effective treatment, with the longer term objective of achieving self-funding via assets seized under the Proceeds of Crime Act. The recommendations of the IDC will be considered, including further improvements in intelligence and information sharing; and extending the Operation Reduction model to non opiate and crack users;

Potential barriers to future performance

Whilst previous investment has been largely sustained in 2013-14 within the new Public Health budget, together with a contribution from the PCC budget, as with all sectors facing 2014-15 spending reductions and disinvestment, capacity to sustain delivery may be significantly impaired, risking the loss of some invest-to-save benefits.

Accountable Officer: Tom Scanlon

6.2 The city’s physical and social infrastructure is resistant to crime and disorder and people feel safer

6.2.1 Improved physical environment, physical and social infrastructure, and community resolution, and; Improved feelings of safety and quality of life

Action	Status	Start Date	End Date	Progress
6.2.1.1 Progress update: Improved physical environment, physical and social infrastructure, and community resolution, and; Improved feelings of safety and quality of life	Ongoing	07-Oct-2011	31-Mar-2013	Ongoing

Responsible Officer : Matthew Eastal - Senior Sustainable Communities Officer

ACTION PROGRESS COMMENTS:

Progress update:

- Supporting the Local Action Team network. Since the last report the city council has been listening to calls from LATS to be better promoted, more widely accountable and accessible to the communities they aim to represent. In response to these need promotional materials suitable for use at events and “pop up” opportunities such as school gates/ local summer fêtes are being produced. LATs and community groups are being supported to set up and manage their own independent web presence to enable them to share ideas and solutions, Officers have attended events to promote community involvement in community safety/crime reduction activities.
- The impact of substance misuse on local neighbourhoods. The last quarter has seen the work of the Neighbourhood Liaison Officers promoted to local action teams and as a result we have received direct requests for specific area focussed work. These requests have resulted in the formulation and delivery of local action plans tailored to address specific issues raised. Also work has started with partner agencies on an initiative to reduce the problem of drug consumption in stairwells of low/high rise blocks of flats.
- Micro web sites have been developed with Local Action Teams to communicate and involve local people in setting priorities and tackling local issues with service providers. These sites share experience and best practice of what and does not work to improve the local environment
- Levels of Cleanliness across the city were recognised by the award of 4 Stars in the Large Population Category 2012 Clean Britain Awards. These awards are run by the British Cleaning Council and The Chartered Institution of Wastes Management.
- The Hove Business Partnership recognised the good work done by the cleansing Team in Hove by awarding them a Hove Heroes award for 2012
- Targeted enforcement activity on fly posting is being undertaken by city clean with warning letters and visits to offending businesses where appropriate

Accountable Officer: Tom Scanlon / Geoff Raw

6.2.2 Build long-term resilience to all forms of extremism amongst individuals, institutions and communities; reduce harm and increase trust and confidence

Action	Status	Start Date	End Date	Progress
6.2.2.1 Progress update: Build long-term resilience to all forms of extremism amongst individuals, institutions and communities; reduce harm and increase trust and confidence.	Ongoing	07-Oct-2011	31-Mar-2013	Ongoing

Responsible Officer : Nahida Shaikh - Community Safety Manager (Hate Crime & Prevent)

ACTION PROGRESS COMMENTS:

Progress so far:

New national guidance was issued to partners about Channel – multi-agency process safeguarding and supporting vulnerable individuals to divert them away from risk of radicalisation and being drawn into extremist activity. A new vulnerability and risk assessment framework was also introduced nationally. The city-wide supporting vulnerable individual process was aligned to the new national guidance. We are working with the Safeguarding Children’s Board to have clear referral pathways and integrate procedures.

We continue to be the single point of contact, receive enquiries, offer advice and support to partner agencies in relation to individuals vulnerable to all forms of extremism. Initial assessment has been completed in four active cases and awaited in one. In two of these cases, a multi-agency panel assessed and adopted the cases despite low risks. An agreed action plan is being delivered and will be reviewed in future. Additionally, inquiries about 12 other individuals were received this year that were assessed as not suitable, although we continue to offer advice and support as relevant.

Ten WRAP (Workshop to Raise Awareness of Prevent) training sessions were delivered to 185 front-line staff from across partner agencies. The training builds an understanding of the Prevent agenda and forms of extremism, improves skills to help recognise those potentially vulnerable to radicalisation, clarifies referral pathways, and support available.

We continue to raise awareness of the diversity of local Muslim communities and influence the work programme of key partners to respond to identified gaps and unmet community needs through facilitating two working groups (see below). This work has increased access to mainstream and public services by improved partnership between the communities, the council and other statutory sector thus addressing some of the grievances and building resilience within the communities.

The Sports Working Group identified community priorities for access and participation in sports activities. Culture and faith sensitive women-only swim sessions and access to women-only gym/leisure facilities were identified as key priorities. Through site visit, a local private pool was assessed as suitable for women and it was agreed that the ‘Active For Life’ project will co-ordinate two six week swim programmes for Muslim and other minority groups starting in April 2013. A women’s swim group was formed to sustain the programme, continue to access funding and co-ordinate the project in future. The group agreed its draft terms of reference and will review this in 2013/14. It has been agreed that the membership of the group should be widened to expand its reach to other smaller community groups. Women and young people’s coaching needs were addressed through improved and targeted publicity to excluded groups, issues of improved training of contracted staff at leisure facilities was taken forward to address staff attitude towards visible Muslims, ethnic minorities and specific swimwear.

Muslim community members and City Parks representatives visited the Woodingdean Lawn Memorial Cemetery and identified faith needs in relation to the physical structure of the graves and washing facilities. The council Cemeteries Team carried out a research into existing best practice, findings from 54 other local authorities’ work with diverse faith groups were shared with the communities and used to develop best practice for the city. The Bereavement and Cemeteries Working Group agreed that the subgroup may possibly manage the wash room facility in future. This will be enabled through developing a compact of understanding outlining expectations and contractual responsibilities for the communities and statutory sector working in partnership. There are plans for a second site visit with a test digging for finalising options around grave format and wash room. The compact terms will be reviewed at the next working group and a communication plan is to be developed to inform all concerned about the services which will be provided in response to the diverse needs of residents. Membership will be widened to include the Coroner’s Office and other services.

Our engagement work with the diverse sections of Muslim and other faith communities, and our support to vulnerable groups and institutions continues through meetings, projects and other activities. These are subject to evaluations. We are continuing our partnership work with the communities on specific projects with joint decision making, thus building their capacity and resilience. For example, the Brighton and Hove Muslim Women Group (BHMW) Parenting facilitators delivered a ten week Family Links Nurturing Programme to 11 Muslim women with parenting issues. The women attendees completed

weekly evaluations, quantitative analysis is still awaited. Two feedback sessions with attendees and facilitators established that the women found the course beneficial and wanted ongoing support. BHMW agreed to provide bi-monthly support meetings. We will explore the sustainability of this project and its use as an intervention in future.

We continue to monitor community tension, and carry out engagement and reassurance work to prevent escalation and minimise impact on community cohesion. Meetings and other work with communities took place ahead of the March For England (MFE) in April 2013.

The National Prevent Delivery Unit conducted a one day event, 'Operation Archer', in Sussex. We successfully engaged various communities, the education sector, and statutory officers. Participation in this event improved understanding of the impact of counter terrorism operations on communities and on community cohesion. We are seeking to develop a shared local understanding around processes, structures and communications for managing potential conflicts to minimise their consequences and to build community resilience.

We continue to chair and facilitate the Sussex Prevent Partnership Board providing strategic direction to the delivery of Prevent work in the county and to develop and share best practice.

Accountable Officer: Tom Scanlon

6.3 Risks for children, young people and families are reduced

6.3.1 Children are protected from risk and their safety increased

Action	Status	Start Date	End Date	Progress
6.3.1.1 Progress update: Children are protected from risk and their safety increased	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Steve Barton - Head of Stronger Families and Stronger Communities

ACTION PROGRESS COMMENTS:

Progress so far

There has been a further reduction in the number of young people entering the criminal justice system for the first time and the numbers of young people being sentenced to custody. There continues to be a small number of young people who re-offend, however their level of re-offending is a significant concern and a priority focus area.

A Youth Offending Service (YOT) re-structure has begun, including the completion of a youth crime stakeholder event, with a service user consultation exercise proceeding. We are in the process of working to develop a wide response to crime prevention / antisocial behaviour (ASB). All will inform the refresh and update the YOT Action Plan 2012/15.

See 3.2.4 and 3.2.5 on work to support sexual health, teenage parent, alcohol and substance misuse.

Future work planned

- The YOT action plan will be updated with the recommendations from the stakeholder event and young people consultation prior to completion
- To complete the restructure of YOT
- To work with partners across the city to implement a city wide response to crime reduction and support to re-offenders.
- To work across the YOT and communities to improve community resolution and reparation, so that both communities and young people's relationships improve particularly where criminal activity / ASB is involved.

The Joint Commissioning Strategy for Services for Young People, the children's services Value for Money and Stronger Families, Stronger Communities programmes will take forward the above initiatives alongside the initiatives set out in 3.2.1.

Barriers to achieving good performance

There continues to be a small cohort of young people who repeatedly commit offences and place significant demand on the

youth justice system as a whole. Implementing an effective restructure may impact on delivery during the process.

Accountable Officer: Heather Tomlinson

6.3.2 Reduced risks for families with multiple needs and reduced harm in neighbourhoods

Action	Status	Start Date	End Date	Progress
6.3.2.1 Progress update: Reduced risks for families with multiple needs and reduced harm in neighbourhoods	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Steve Barton - Head of Stronger Families and Stronger Communities

ACTION PROGRESS COMMENTS:

The city's Stronger Families Stronger Communities Programme (SFSC) is now well established.

Governance arrangements are working well i.e. a multi-agency Partnership Board (chaired by the Director of Children's Services); a Programme Management Board (chaired by the Assistant Director); a multi-agency Delivery Board (chaired by the Manger of the Integrated Team for Families - ITF) and a Management Information Group (chaired by the Programme Manager).

The ITF is now fully staffed. Innovative secondment arrangements (with the Police, Probation, Housing, Adult Social Care, Children's Social Care and the Youth Offending Service) have increased the team's capacity, models our approach to integrated multi-professional partnership working and provides the basis for exit/sustainability strategies.

SFSC has worked very closely with the city's schools, meeting with the head teachers and pastoral care leads in each secondary school and many primary schools to agree care plans for individual children and identify further opportunities for joint working.

The programme is one of 3 initiatives in a Co-production Project funded by the Local Strategic Partnership and coordinated by the Community and Voluntary Sector Forum. As a result SFSC has recently contracted with a 3rd sector organisation to deliver a Family Coaching service to 45 families as part of the programme and is launching a scheme to enable other organisations to claim payment by results funding in respect of eligible families they are working with.

The national Troubled Families Unit have visited and commended our approach, especially our partnership arrangements and strategic approach to identifying cost savings to the council and its partners as a result of the programme.

At the end of May 2013 the programme: has identified 539 eligible families (against a target of 675 for the 3 year programme); has engaged with 188 families; has open/active case plans with 169 families; and has closed 19 cases. These figures are slightly below our projections but plans are in place to be on target by September 2013.

SFSC is essentially an action research project and we are collecting data from the programme to identify issues and opportunities to improve how the council and its partners work with families facing multiple deprivation. For example the programme is closely involved with welfare reform and financial inclusion initiatives, and work with vulnerable adults who are also parents.

Accountable Officer: Heather Tomlinson

6.4 Victims feel safer and their risks are reduced

6.4.1 Reduced domestic violence by increasing survivor safety and perpetrator accountability

Action	Status	Start Date	End Date	Progress
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6.4.1.1 Progress update: Reduced domestic violence by increasing survivor safety and perpetrator accountability	Ongoing	07-Oct-2011	31-Mar-2013	Ongoing
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Responsible Officer : Linda Beanlands - Head of Community Safety

ACTION PROGRESS COMMENTS:

Progress so far:

The city has sustained funding to specialist domestic violence and abuse services in 2012/13, although there will be a slight reduction in allocation in 2013/14. This has enabled the continued delivery of the Multi-Agency Risk Assessment Conference (MARAC), as well Crisis, Family and Adult and IDVA service through RISE. Other areas of the council, and partner agencies, continue to deliver activity around domestic violence as part of their 'core business', although challenges remain in the identification, coordination and measurement of activity across the city. There is an opportunity to address this, following the adoption of the city wide Violence Against Women and Girls (VAWG) strategy. This will allow the city to take actions to reduce domestic violence as part of an overall approach, which includes other associated crime types (specifically domestic violence and abuse; rape and sexual violence; stalking; female genital mutilation (FGM); forced marriage; crimes committed in the name of 'honour'; trafficking; sexual exploitation, including commercially through prostitution and the sex industry, and sexual harassment in the workplace and public sphere). As the first stage of this new approach, a revised partnership structure has been adopted, with strategic leadership to be provided by a VAWG programme board and activity across the associated crime types delivered across four themes (prevent, provide, protect and partnership). A VAWG Strategy Manager and Commissioner came into post in February 2013 to take this work forward.

Future work planned:

As part of the constitution of the VAWG Programme Board, the partnership will agree priorities for 2013-14. Activity is likely to focus around employee domestic violence policies to support staff, workforce development and developing a cross cutting communications strategy. The Partnership Community Safety Team will continue to support existing community based activities, including the 16 Days of Action in November as well as a review of the MARAC and the Specialist Domestic Violence Court (SDVC). The Partnership Community Safety Team is working with Sussex Police to identify opportunities to gain better and more consistent victim feedback.

The partnership will also need to consider how that the VAWG strategy is implemented with a focus on preventative work, as well as identifying the implications of the gendered approach in so far as it affects women and girls, but also men as perpetrators, victims, boys who witness or experience domestic abuse and allies.

Barriers to performance:

Domestic violence and abuse continues to be an underreported crime, although there has been a slight increase in reporting and positive outcomes for many victims through the criminal justice system. However, this crime type continues to be heavily impacted by two features - attrition and repeat victimization - which need to be analyzed to inform the commissioning of local services and their delivery. While the intelligent commissioning exercise in 2011/12 has provided a range of data that as informed the development of the VAWG strategy, there is a need to develop robust performance and outcome measures across the partnership (rather than as currently, principally relating to criminal justice data). This is a priority in 2013/14 and work has been initiated with East and West Sussex to identify a common data set and resources at a local and regional level to support the development of a domestic and sexual violence and abuse data set in the first instance, with its subsequent extension to all VAWG crime types.

Sustaining and developing service provision to meet demand will continue to be challenging in the context of reducing resources.

Accountable Officer: Tom Scanlon

6.4.2 Sexual violence and abuse is prevented and reduced

Action	Status	Start Date	End Date	Progress
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6.4.2.1 Progress update: Sexual violence and abuse is prevented and reduced	Ongoing	07-Oct-2011	31-Mar-2013	Ongoing
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Responsible Officer : Linda Beanlands - Head of Community Safety

ACTION PROGRESS COMMENTS:

Progress so far:

During 2012/13, the city has sustained funding to a local, specialist forensic and clinical sexual violence service and supported the provider to develop its capacity to deliver this activity. Please refer to 7.4.1.1 for information on the Violence against Women and Girls (VAWG) strategy and its application to sexual violence.

Future work planned:

The Partnership Community Safety Team is working with East Sussex to commission a joint ISVA service from October 2013 through to March 2015. This will provide an opportunity to review local practice and ensure that it is aligned to national standards, as well as ensuring that the service has greater resilience. As part of the VAWG strategy, the city will continue to develop its response to sexual exploitation, sex work and trafficking. The Partnership Community Safety Team will also need to take forward the recommendations from a recent domestic violence partnership seminar which addressed the experience of Gypsies and Travelers.

Barriers to performance:

Despite progress in recent years, sexual violence continues to be a significantly under reported crime, while sustaining and developing service provision to meet demand will continue to be challenging in the context of reducing resources. A significant trend to emerge in 2012/13 was the increase in reporting of historic offences, reflecting the national coverage of the issue of sexual abuse. This will have implications for the commissioning of local services and their delivery, in particular access to specialist counseling services. This is being reviewed in 2013/14 as part of the work to commission a joint ISVA service from October 2013 through to March 2015 with East Sussex. Please refer to 7.4.1.1 for information on the Violence against Women and Girls (VAWG) strategy and the development of an associated data set.

Accountable Officer: Tom Scanlon

6.4.3 Reduced racist/religiously motivated, LGBT and disability hate incidents

Action	Status	Start Date	End Date	Progress
6.4.3.1 Progress update: Reduced racist/religiously motivated, LGBT and disability hate incidents	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Nahida Shaikh - Community Safety Manager (Hate Crime & Prevent)

ACTION PROGRESS COMMENTS:

Progress so far:

Although an improvement is noted this year in the number of recorded hate incidents, the long term declining trend in reported Hate Incidents and Crimes continues. To this extent our focus on increasing reporting and resolving issues around appropriate identification and under-recording needs to continue.

The number of recorded incidents fall short of the target for the year, partly as appropriate processes that will yield accurate recording and performance figures started at different times in the year across partners (for example the duty system started in May 2012 in casework team; council housing are more certain of numbers since July 2012 when they introduced new procedures). The shortfall is also partly attributed to delay in getting monitoring and analysis data from other social landlords and NHS partners, and disaggregating data from some of the partnership databases such as ECINS. Reports to the Safeguarding Adult Board include number of alerts that also identify hate incidents as an issue without disaggregating them into type of hate incidents.

The Racial Harassment Forum (RHF) continues to work with the NHS Trusts to improve evidence base and partnership

working. The RHF has met with the senior leaders of one of the NHS Trusts and hopes to finalise monitoring and information sharing arrangements with them.

We worked with the LGBT Community Safety Forum to ensure that the International Day against Homophobia, Biphobia and Transphobia (IDAHOBIT) was supported and promoted across the city. New monitoring categories for gender identity agreed with community consultation have been accepted across the council and are currently being implemented.

The hate incidents campaign for the learning disabled was discussed and agreed at Disability Hate Incident Steering Group and will be jointly managed with the Learning Disability Partnership Board. This campaign will have a number of different strands led by different partner agencies. For example, the Casework Team will lead on the well-functioning reporting centres; Interact will lead on improving relationships and understanding with the police. Other key ideas include exploring the development of the 'safe shops' in the city where people can seek help, and the setting up of 'community connectors' who connect people with learning disabilities with non-learning disabled to be able to access and enjoy sports, leisure and community facilities.

Although, repeat victimisation has reduced compared to the previous year our focus on reducing repeat victimisation will continue. Improvements have been made in recording and search facilities on the ECINS database, which can now also store the risk assessments. Work is needed to monitor whether risk assessments in hate incident cases are being scored consistently and whether risk is managed through clear supervisory arrangements. This will also ensure better identification of high risk victims of hate incidents in the city. Better monitoring at the Multi-Agency Risk Assessment and Tasking Meeting (MARAT) and improving the flow of information from these meetings to the policy and lead officers will also be prioritised in future. Improved recording and monitoring of work with the offenders of hate incidents need to be focussed upon to reduce repeat victimisation.

The number of successful outcomes in LGBT Hate crimes has increased whilst presenting a mixed picture in other areas of hate incidents. Better support to victims through the court needs to be focussed on to reduce number of cases where no evidence has been offered.

The Community Safety Crime Reduction and Drugs Strategy was refreshed in consultation with the various forums. Members received relevant Census 2011 information to inform the development of their own services and the Strategy accordingly. Feedback from communities has been incorporated into the strategy and progress updates will be provided through the future meetings.

A Facebook page on hate crimes (on the Sussex Police website) has been launched to improve information sharing and linking with the communities.

Sussex Police held a one day event involving all minority communities to understand the causes of under-reporting of hate incidents. Local communities were supported to attend the forum, identify barriers, and to make suggestions for improvements. Sussex Police will develop a clear action plan to address under-reporting in future. We will be implementing these actions jointly in the city and involve the relevant consultative forums.

The RHF participated in a thematic inspection by the HMIC on stop and search and will plan future work following the inspectors' report. In connection with this, local data on stop and search was analysed by the RHF members and concerns were raised around a lack of data in the past, as well as not being involved in some of the forums.

In view of the forthcoming March for England (MFE) and community concerns surrounding it, a briefing meeting was held to inform the communities of the policing plan for the day and address their concerns. Some members of the RHF met with the MFE organisers along with the protest liaison officers to start a dialogue around the community's concern. Discussions were held on alternative ways of working with the MFE in future to minimise the impact on the city. Future briefing meetings and updates are planned nearer the March.

The Racial Harassment Forum will be marking its 25th anniversary in June 2013 at its AGM as well as at the People's Day.

Accountable Officer: Tom Scanlon

6.4.4 Reduced anti-social behaviour

Action	Status	Start Date	End Date	Progress
6.4.4.1 Progress update: Reduced anti-social behaviour	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Peter Castleton - Community Safety Manager (Casework)

ACTION PROGRESS COMMENTS:

Progress so far:

Since its inception in May 2012 to the end of April 2013 the Casework Team duty system has received the following reports:

ASB: 386
 Race: 86
 Religion: 1
 Disability: 30
 Sexual orientation: 16
 Trans: 3
 Other: 91
 Total reported: 613

The Casework Team is continuing to engage directly with community groups and third sector agencies to ensure incidents are reported and to give confidence that a quality service will be provided.

The Casework Team works very closely with the following partners who have a core role reducing ASB and hate incidents:
 Stronger families, stronger communities team
 Neighbourhood policing teams
 Council housing ASB team
 Youth offending team

Future work planned:

The Casework Team will be at the centre of implementing the new ASB when it is enacted later this year and practically applied in 2014.

Barriers to performance:

The Courts locally have had to make savings and this has resulted in less available court time. Where we are seeking an ASBO against a young person time cannot in some instances be set aside for a hearing until four months after the application. For young people particularly this makes the connection between the perpetration of the offence and the sanction unacceptably long.

Accountable Officer: Tom Scanlon

6.5 Offenders are deterred/ prevented from re-offending

6.5.1 Reduced offending by prolific and other offenders

Action	Status	Start Date	End Date	Progress
6.5.1.1 Progress update: Reduced offending by prolific and other offenders	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Leighe Rogers - Director Brighton and East Sussex Local Delivery Units

ACTION PROGRESS COMMENTS:

Progress update:

- There are 82 offenders in the 2012 PPO cohort. PPO reoffending data for 2012/13 show that there are 202 proven offences, and a further 81 offences that have not reached a final outcome (the offenders are either charged and outstanding, or arrested and bailed). The target (minimum expected reduction) for reoffending by the PPO cohort is 304 offences, a 12% reduction from the 345 offences baseline. This suggests that this target will be comfortably met.
- The latest available data from the Ministry of Justice on proven reoffending relate to individuals who offended during the 12 month period ending June 2011. There were 2,403 adult offenders during that period and 26.6% of those in this cohort reoffended within 12 months. The rate of reoffending in Brighton and Hove has climbed sharply in the most recent figures after showing a generally falling trend since 2005, and it is now comparable to the national average (26.9%). Note that this increase in the rate of reoffending is not due to a rise in the number of reoffenders, which remains at a 5 year low. Rather it is due to the number of offenders as a whole declining faster than the number of reoffenders, which pushes up the proportion of reoffenders in the offending population.

Accountable Officer: Tom Scanlon

7 Improving health and well-being

7.1 Promote Health and Wellbeing and reduce health inequalities across the city

7.1.1 Improve the conditions that improve health

Action	Status	Start Date	End Date	Progress
7.1.1.1 Progress update: improve the conditions that improve health	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Tom Scanlon - Director of Public Health

ACTION PROGRESS COMMENTS:

Progress so far:

The focus of much of this work has been the Healthy City Workplace initiative in keeping with the younger working age population of the city. A new 'Workplace Wellbeing Charter' (WWC) is being promoted to businesses and business forums, highlighting the importance of health and wellbeing in the workplace and providing details of support and funding available. The charter will be adapted to suit the needs of small and medium sized enterprises (SMEs).

'Active & Healthy Workplace' funding available to employers is being promoted. The fund (up to £500 per business) provides the opportunity for businesses to trial programmes that aim to improve the health and wellbeing of their staff whilst creating a healthier workforce and ultimately a healthier business.

Ongoing examples of health promotion within the workplace include:

- Presenting case studies of businesses that have addressed the health and wellbeing of their workforce and the subsequent impact
- Promoting NHS Health Checks to workplaces
- Promoting physical activity to workplaces

Future work planned:

A questionnaire is being designed to send out to businesses to identify their concerns about health and wellbeing in the workplace /amongst their workforce to inform future actions.

Joint strategic needs assessment (JSNA) for sport and physical activity is underway and will form part of the JSNA portfolio for 2011 /12. This will include additional work to capture:

- The public voice – a public consultation will take place utilising a questionnaire method which will be hosted on the partnership's consultation portal.
- The professional voice – a number of semi-structured interviews with a wide range of stakeholders.

Once the needs assessment has been completed the sub group will begin work on an updated strategic action plan for physical activity. This will replace the existing and separate action plans for Sport and Active Living.

A study will be commissioned to build an evidence base of the quality of the urban space and how specific aspects encourage more active living , connectivity and social cohesion. The study will explore how to incorporate specific activities to create urban spaces and to encourage movement in line with NICE guidance in order to introduce the concept and principle into officers' work.

Following the production of the city-wide JSNA in May further consideration will be given to how health and wellbeing can be improved and health inequalities reduced in a Health and Wellbeing Strategy that will be overseen by the Health and Wellbeing Board .

Barriers to future performance:

This will be the first year of the Health and Wellbeing Board and the same for the Health and Wellbeing Strategy . With the council moving to a committee structure and Public Health formally transferring to the council, there are likely to be structural and organisational issues which could interfere with the work of improving wellbeing and reducing health inequalities.

Accountable Officer: Tom Scanlon

7.1.2 Helping people to live healthy lifestyles

Action	Status	Start Date	End Date	Progress
7.1.2.1 Progress update: helping people to live healthy lifestyles	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Tom Scanlon - Director of Public Health

ACTION PROGRESS COMMENTS:

TOBACCO

The Brighton & Hove Stop Smoking Service in 2011/12 achieved there highest ever 4 week quit figure which was 2,353. This figure exceeded their target by 3 quits.

The figure for 2012/13 is 2,000 4 week quits. The figure achieved to August is 599 4 week quits which at the moment leaves a shortfall of 161 4 week quits to be on target. An improvement plan has been put in place to increase footfall and promote services for Q3 and Q4 so that targets can be met. Both the NHS and the intermediate service (provided by GPs and Pharmacies) contribute to this target

The stop smoking service continues to provide the service in a variety of different locations across the City, both in the workplace and community and the service have been able to attend events in the city to promote the service. Pregnant women are continuing to have there carbon monoxide reading taken (irrespective of their declared smoking status) and pregnant referrals into the service has increased since 2011/12. The evaluation of the three secondary schools pilot in Brighton has taken place.

The tobacco control alliance now has a draft strategy and from this action plans have been developed which consist of the following Domain groups -

- Domain 1-Helping communities to stop smoking
- Domain 2-Maintaining and promoting smokefree environments
- Domain 3-Tackling cheap and illegal tobacco
- Domain 4-Preventing young people recruited as smokers.

Each domain has specific actions and progress of these will be reported at the Alliance meetings and to the Health & Wellbeing Board.

Barriers to Performance

There have been very little national campaigns in the past so the Stoptober national campaign is welcomed. Prior to this the focus has been on promoting the service locally.

DIET AND EXERCISE

Progress so far:

A key part of this work is the national child measurement programme (NCMP) which monitors the prevalence of overweight and obesity in children in Reception Year (4-5 year olds) and children in Year 6 (10-11 year olds). In line with Department of Health guidance, National Child Measurement Programme results cannot be made available publically until released by the Information Centre for Health and Social Care. The release of 2011/12 information is due in December 2012. Provisional results for 2011/12 show that obesity levels in the city for both Reception and Year 6 are in line with the previous year.

Future work planned:

The NCMP implementation for 2012/13 academic year has begun. The capacity provided by the two School Health Support Workers means that more pupils are being measured. As soon as the results have been processed the School Health Workers contact parents of children in Reception and Year 6 whose results are in the very overweight category to offer support, advice and signposting to relevant services. Evaluation of the pro-active calling to parents in the previous year was positive and

overall parents have indicated they welcome the direct contact with the School Health Workers.

Barriers to Performance:

As is the case each year, the risk to delivery may be around the capability of the Department of Health's tool to up-load the local data and produce the results in time for all parents to have their child's measurement results before the end of the summer term.

Accountable Officer: Tom Scanlon

7.1.3 Preventing ill health

Action	Status	Start Date	End Date	Progress
7.1.3.1 Progress update: preventing ill health	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Tom Scanlon - Director of Public Health

ACTION PROGRESS COMMENTS:

IMMUNISATION, BREASTFEEDING, ACCIDENT PREVENTION

ACTION PROGRESS COMMENTS

It is well established that the national immunisation programme makes the single biggest contribution to preventing ill health. Breastfeeding is recognised as an important contributor to future health and wellbeing. The largest cause of deaths in young children is accidents. Work in this area of preventing ill health has focussed on improving immunisation rates, increasing breastfeeding rates and reducing the number of accidents in young people.

Progress so far:

Childhood immunisation: By the first quarter of 2012/13 coverage of the baby primary immunisations was 95.3% and the first Measles Mumps & Rubella (MMR) vaccination by two years was 90.8%. For five year olds the coverage for completing two MMR vaccinations was 85.5% and for the pre-school booster 87.9%. These figures all show an improvement over the same period last year. The Primary Care Trust and Sussex Community NHS Trust Immunisation Team work closely together on promoting Immunisation, and much effort has gone into ensuring accurate records and the structured follow up of children who do not attend for vaccination when invited. All these rates are at the highest point for this period for many years and in particular MMR vaccination rates have continued to improve since the low point of the late 1990s. The recent outbreak of measles in the City led to increased awareness amongst children and parents of those not immunised when concerns about the MMR vaccine were at their height. Specific communications to parents, media publicity and local advertising have resulted in a substantial reduction in the number of unimmunised school children.

Breastfeeding: The prevalence of breastfeeding is measured at 6-8 weeks after birth. The city continues to exceed the target with our prevalence being significantly higher than the national average which is around 47%. The cumulative prevalence for quarters 1 and 2 2012/2013 in Brighton and Hove is 72%. The cumulative coverage is 97%. Work is continuing in areas of inequalities to increase prevalence.

Accidents in the home 0-5 year olds: Since the Home Safety Equipment scheme (funded by Public Health) was established in 2008 over 500 families in areas of inequalities in the city have had home safety equipment installed in their homes including stair gates, fireguards, high chairs and cots among others. The scheme also provides safety sessions to families by way of training or group work.

Future worked planned:

Childhood immunisation: The Immunisation Team will continue to follow-up children that have missed their primary immunisations via a communications based plan and distribution of flyers through schools. A specific MMR catch up campaign to target unimmunised schoolchildren is being considered.

Breastfeeding: The targeted work in areas of inequalities where breastfeeding rates are relatively low will continue and be rolled out in other areas appropriate.

Accidents: Further work with A&E staff will take place to continue to raise awareness of the scheme so that it can be promoted to parents attending A&E with their children. An evaluation project has been submitted to BSMS.

Barriers to performance:

Childhood immunisation: Although immunisation rates are improving, there have been two measles outbreaks and one mumps outbreak in the last three years. While these outbreaks are associated with greater vaccine uptake, they are a measure of the population's sceptical stance on vaccination. Brighton & Hove may be one of the biggest improvers in terms of vaccine uptake, but it starts from a lower point.

Breastfeeding: It should be noted that prevalence is measured at 6 weeks whereas there are benefits from breastfeeding for much longer than that. It is important that women are encouraged to breastfeed throughout the first year of their child's life.

Accidents: Evaluation of the Home Safety Equipment scheme has been challenging. However a research proposal has now been submitted to Brighton Sussex Medical School (BSMS). The purpose of the research will be to evaluate the effectiveness of the scheme and its impact on accident reduction in the home for children aged 0-5 years. It is hoped that it will also provide information about the patterns of unintentional injuries to children in Brighton and Hove in that age group and to what extent the Home Safety Equipment Scheme meets those needs.

Accountable Officer: Tom Scanlon

7.1.4 Healthy life expectancy, working to prevent people from dying prematurely

Action	Status	Start Date	End Date	Progress
7.1.4.1 Progress update: healthy life expectancy, working to prevent people from dying prematurely	Ongoing	14-Nov-2011	31-Mar-2013	Ongoing

Responsible Officer : Tom Scanlon - Director of Public Health

ACTION PROGRESS COMMENTS:

There are several programmes in place to promote healthy life expectancy. Many of these have already been considered above or in other parts of this performance plan (sexual health, drug and alcohol). Other areas worth considering are the work to prevent and detect cancer at an earlier stage and action on the wider determinants of health that are closely linked to a healthy life expectancy such as housing.

CANCER

Progress so far:

Over the past three years, the PCT has successfully bid for National Awareness & Early Diagnosis Initiative (NAEDI) funding to raise awareness and promote early diagnosis. Albion in the Community, the charitable arm of Brighton and Hove Albion, have been commissioned to deliver campaigns on colorectal, lung and over 70s breast cancer; Sussex Community Trust's cancer health promotion team have been commissioned to support this work through training health professionals and other staff. The PCT continues to work with Sussex Cancer Network, who also have funding to integrate the NAEDI agenda into general practice. The public health leads of the Sussex cluster PCTs regularly meet with the cancer network to ensure a co-ordinated approach and shared learning across the patch. The cancer health promotion team continue to promote the national cancer screening programmes for breast, bowel and cervical cancer across the city, with a particular focus on disadvantaged groups.

Future work planned:

There will be further initiatives and campaigns to raise awareness of the importance of earlier detection. Two of the areas where there have been problems with early referral, delays in diagnosis, and where death rates have not decreased are lung cancer and bowel cancer. These have been highlighted in the Director of Public Health's Annual Report and will be subject to further scrutiny and action throughout 2012.

Barriers to performance:

As with all campaigns, it is important to find new and innovative ways of engaging the public and relevant health professionals.

HOUSING

Progress so far:

Building on the successes of the Warm Homes Healthy People Programme 2011/12, we have submitted a bid for further Department of Health funds for this winter and are currently awaiting results (due end of October).

With the overarching aim of reducing excess winter death and illness due to cold housing in 2012/13 and beyond, the proposed programme consists of three broad strands;

- knowledge and resilience
- prevention
- response

Building resilience

1. Commission local voluntary/community partner(s) to deliver Fuel Poverty Awareness Training to front line workers across all sectors, targeted at vulnerable patients/clients
2. Deliver public information events promoting the WHHP programme, the risks of cold homes to health and available support to improve home energy efficiency

Prevention

3. Warm Home Visits – Targeted at areas of high fuel poverty, home energy assessment and advice visits will include installation of energy saving devices
4. Winter Home Check Service – An extension to an existing local scheme to provide audits and handyperson visits to make homes safer and warmer in winter
5. Cold Air Alerts – to pilot and deliver a Sussex-wide coldAlert system direct to vulnerable people, health professionals and institutions, with the aim of reducing GP consultations and hospital admissions
6. Commission local voluntary/community partner(s) to provide free Financial Inclusion Checks. Front line workers will promote the initiative and refer clients

Response

7. Surviving Winter - providing emergency grants to individuals who are at risk during severe winter weather, including public appeal for donations of Winter Fuel Allowance Payments
8. British Red Cross Emergency Response Service – Build on existing infrastructure/volunteer network and develop joint working with local organisations, to provide practical support to vulnerable people during severe winter weather, as part of local Cold Weather Plan
9. Supply 'Warm Packs' for vulnerable people in periods of cold weather, including homeless rough sleepers

Future work planned:

Following this winter's programme, evaluation will be carried out and a programme for winter 2013/14 will be developed.

Barriers to future performance:

Warm Homes Healthy People funds are not set as recurrent. If funding is not made available in future, the winter prevention programme would need to be significantly scaled down.

Accountable Officer: Tom Scanlon

7.2 Promote health and well being and reduce health inequality for children and young people

7.2.1 A robust and confident child protection pathway that protects children and young people who are at risk of maltreatment, harm, neglect and/or sexual exploitation

Action	Status	Start Date	End Date	Progress
7.2.1.1 Progress update: A robust and confident child protection pathway that protects children and young people who are at risk of maltreatment, harm, neglect and/or sexual exploitation	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing
Responsible Officer : James Dougan - Head of Children's and Families				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress so far</p> <p>The number of children on a child protection plan in a city has fallen by 32% from a peak of 440 in March 2011 to the level of fluctuating just above or below 300 in May 2013. The CIN Policy and Practice Guidance has set out clear standards for visiting, planning and reviewing in 2012. Audits have been carried out at the beginning of 2013 to try and demonstrate adherence to these standards with a result of around 80% adherence. Consequently CIN improvement work has been carried out by managers to manage these standards more closely and actively. The further CIN case audit in July/August 2013 intends to demonstrate full or very close to full adherence to these standards. Recent changes include the re-organisation of the social work service in 2011, the establishment of the Children in Need Team and an increased focus on improving planning and case work for children in need. The changes show an increased confidence in the children in need plan work as a more reliable and robust option following on from child protection plans. The peak levels of Child Protection (CP) involvement last year were well above statistical neighbour average. Sustaining the drop to more normative numbers from 2012-13 will need an ongoing focus on the consistency and effectiveness of CIN plan work as well as a clear ability to distinguish confidently between risk and need.</p> <p>Progress of Work Streams</p> <ul style="list-style-type: none"> • Neglect consultancy work with In-Trac to look at identification and evidence-based interventions to address persistent neglect is to be carried out between November 2012 and March 2013. This work aims to work on achieving a shared model of understanding neglect across agencies and also of how to work with, prevent impacts, and to ensure genuine changes in practice. This work has led to some options which senior managers will conclude upon during Summer 2013. • The social work transformational training programme is almost complete and aimed to address 3 key issues – firstly the ability to understand risk confidently, secondly general skills of engagement and thirdly and perhaps most importantly teaching a number of staff in delivering evidence based interventions to promote positive change in families. The impact of the programme itself is being evaluated currently with a plan to produce results after the Summer. As a follow on from this in order to reinforce and further build capacity we have introduced specialist workers in two of the most crucial areas of child protection work, domestic abuse and substance misuse, into the CIN team. This is proving invaluable • The monthly Missing Children's Liason group has expanded its brief by also allowing for nominations for discussion of sexually vulnerable/exploited young people. The meeting will become the 'Vulnerable Children's Liason Meeting' from May 2013 with a wider brief and agency attendance. Sussex Police also have a sexual exploitation sub group attended by different services and social work managers which has devised a care pathway for young people thought to be subject or vulnerable to sexual exploitation. There are now close links between lead workers in ACAS and WISE and police leads on CSE in order to ensure such cases can ensure suitable priority into the system <p>.. A successful system has been set up of community paediatrician attendance at ACAS in order to facilitate more consistent health input into strategy discussions/meetings.</p> <ul style="list-style-type: none"> • The CP process working group has concluded its main work. New CP conference report forms and processes have been devised and training delivered on outcome based planning and accountability to re-enforce the new focus on our cases plans. The forms have gone live and the new conference process commences on June 24th 2013. It aims to make the processes around CP conferences more service user and social worker-friendly, and also to increase the time spent at conferences discussing whether plans are working and what the plan working ahead needs to be. This is intended to improve the overall quality and effectiveness of reviewing and planning of CP work. • We have used consultancy work from In-Trac regarding supervision. This is contributing to the update of the Supervision Policy by September 2013 in order to incorporate the new Munro standards and also to ensure that outcomes and what is different for a child are discussed in order to avoid the focus we have had in the past on inputs to families. A new case supervision recording form has already been introduced which prompts practice managers to comment on progress to achieving outcomes and also on work done regarding the child and their world. • The Children & Families Quality Assurance Framework has been updated and managers have planned from this the ongoing and thematic audits over Spring and Summer 2013. There is a key focus now in linking audit findings to both action plans at 				

individual case work and at team process and system level. This cycle of audit, action planning and improvement is crucial to the department's assurance around the functioning and consistency of our case work with very vulnerable children. It is also intended to assure that our work with children at risk or in need is maintained safely and consistently notwithstanding all of the new developments in practice.

Future Work.

- The ongoing aim in performance is to seek to maintain a good banding against national averages for percentages of children subject to CP plans for over 2 years and for children returning to CP conference for the 2nd time. These measures, whilst not reflecting quality in its entirety, do give us a reflection on whether we have any increases or decreases of the length of CP plans and hence whether there could be increases in drift for planning for children or whether CP work which steps down to CIN level is then held effectively. Hence they are useful barometers of some of the work described above.
- Evaluation of specialist worker posts and their impact on quality of practice and building of team capacity in these specialist areas of practice. Ongoing and complete 2014.
- Trialling of Advanced Practitioner roles, particularly focusing on assessment. Crucial focus around both Munro effectiveness & skilled professional social worker agenda and also the importance of good assessments at pre-proceedings stage to FJR/FJB. Ongoing 2013-14. Evaluation to be built into the pilot posts. Aim is also to seek to improve retention of skilled & experienced social work staff, which also adds to effectiveness & quality of our child protection service.
- Further development of Young Ambassador roles in the recruitment of children & families staff and managers in order that they can demonstrate an understanding of the issues which young people bring.
- Final piece of CP process improvement work will look at quality and process of CP Core Groups – Summer 2013.
- Improve reporting up systems around multi-agency attendance at CIN network meetings and CP core groups. The evidence from case reviews and audits is always that the most effective case work normally derives from the most active and engaged professional networks around the family.
- Further increase the focus of our quality assurance work and service planning around work done with BME families who are an increasingly significant part of the local population. Ensure that we can demonstrate access to support and protection equally and fairly available to BME children & young people.

Accountable Officer: Heather Tomlinson

7.2.2 Needs of vulnerable children and young people where families are affected by adult substance or alcohol misuse, domestic violence, mental health or learning disability

Action	Status	Start Date	End Date	Progress
7.2.2.1 Progress update: Needs of vulnerable children and young people where families are affected by adult substance or alcohol misuse, domestic violence, mental health or learning disability	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Kerry Clarke - Strategic Commissioner - Children's Services

ACTION PROGRESS COMMENTS:

Progress so far

See comments in 2.3.1 and 3.2.1.

We are in the process of reviewing the Parents of Children at Risk (POCAR) project in light of judiciary requirements and the re-commissioning of Adult Treatment Services.

We now have three single year seconded posts working from specialist services across social care teams to ensure social workers are able to:

- Consistently identify early substance misuse, mental health issues and domestic violence issue that impact on parenting
- Provide direct interventions as part of the social work care package
- Refer appropriately and implement joint plans with Adults Services

We have also revised the Young Oasis contract which provides direct 1-2-1 and group work support to children and young people who are impacted upon by parental substance misuse.

Future plans:

- To ensure the recommissioning of Adult Substance Misuse Treatment meets the agreed requirements of families.
- To work collaboratively with Adult Services in mental health and Domestic Violence to improve outcomes for families

Accountable Officer: Heather Tomlinson

7.2.3 Children and young people looked after by the local authority to have stability, security and be well cared for

Action	Status	Start Date	End Date	Progress
7.2.3.1 Progress update: Children and young people looked after by the local authority to have stability, security and be well cared for	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : James Dougan - Head of Children's and Families

ACTION PROGRESS COMMENTS:

Progress so far

The provisional outturn figure for the number of Looked after Children (LAC) at 31st March 2013 is 444, a 9% decrease from 487 as at 31st March 2012. The LAC rate per 10,000 is 89, which would rank Brighton and Hove 23rd highest out of 152 Local Authorities based on the 2012 position. The numbers are predicted to fall further, albeit at a slower rate. Focus is being given to the clear identification of support packages to enable children to remain safely with their birth / extended families.

Attention is also being given to looking at re-unification of children in care with their birth / extended families where it is in the best interests of children to do so.

Adoption activity has continued to rise in Brighton & Hove in line with the rise in numbers of children in care and reflects the high number of children under 5 in the care system. In the year ending 30th April 2013, 22% of looked after children in Brighton & Hove were adopted, compared to the national average of 12%.

In 2012, 6% of children who had been looked after continuously for at least 12 months achieved five A*- C GCSEs including English and Maths. This is currently a significant decrease on last year's validated figure of 19.2% and is below the national average of 14.6%. The figure is indicative of the fact that there were a considerable number of these young people who had statements of special educational needs. The 5 A and C GCSE figure is predicted to rise significantly in the next year and is a key area of focus of the Virtual School.

The Virtual School runs a summer catch up programme with the aim of supporting transition to secondary school for all year 6 pupils working below expected national curriculum levels (in both English & Maths). This summer 11 pupils joined the programme. As a proportion of the cohort in year 6, this is the highest number of pupils who have engaged in this programme and we are extending the support available to them until the October half term.

The provisional 2012/13 outturn figure for the percentage of care leavers who were in suitable accommodation is 96.1%, compared to 96.6% in 2011/12, and remains above the 2011/12 England average (88%). 62.7% of care leavers were in education, training or employment, an improvement from 60.3% last year but slightly below the 2011/12 England average of 64%. A Specialist 16+ Employment Adviser for looked after children has been appointed and increased resource has been put into the virtual school to reflect the increase in the school leaving age. Work has been completed to ensure looked after children reviews and pathway plans identify cultural and identity needs and plan how these needs are met.

Future work planned

- 1) To look at reducing the numbers of children/young people in care by critically examining whether certain children /young people could return home safely with the provision of appropriate support packages .
- 2) To look at developing a robust Special Guardianship policy which will enable foster carers to apply for Special Guardianship

Orders without any financial detriment which will enable a reduction in LAC numbers, and for more children/young people to be in placements which achieve legal permanence.

- 3) There are now 3 subgroups of the children in care council and further work planned to ensure that the views of these children/young people are firmly embedded in service development
- 4) Significant work has taken place in terms of developing the 16+education provision with the development of the Personal Opportunities Plan , and the location of Youth Employment staff within the Virtual School . Further work is planned to ensure that all care leavers have a Personal Opportunities Plan and further apprenticeship opportunities for care leavers are Developed within the council.
- 5) Development of a Staying Put Policy to ensure that all young people 18+ are given the opportunity to remain in their placements post 18 .
- 6) Review of the Sufficiency strategy to ensure that the Local Authority is providing sufficient local placements for the needs of all children /young people it looks after.

Accountable Officer: Heather Tomlinson

7.2.4 All children to have access to high quality healthcare including services for the most vulnerable

Action	Status	Start Date	End Date	Progress
7.2.4.1 Progress update: All children to have access to high quality healthcare including services for the most vulnerable	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Steve Barton - Head of Stronger Families and Stronger Communities

ACTION PROGRESS COMMENTS:

2012/13 update

Both the council and the Clinical Commissioning Group are committed to maintaining the integrated arrangements over the next year. As a result of the Health and Social care Act 2012, certain health areas such as health visiting and family nurse partnerships will be commissioned centrally by NHS England through the Surrey and Sussex area teams. However, provision of these areas will remain unchanged through local arrangements.

The health visiting service in Brighton and Hove will be working towards delivery of the healthy child programme including the 4 tier service model which includes early help through to supporting families with more complex needs.

The Family Nurse Partnership team, consisting of 4 family nurses and a supervisor are now in place and has been taking referrals since November 2012. The team is currently working with 33 first time teenage mothers. This programme is overseen by the Family nurse partnership board which has multi agency representation.

Accountable Officer: Heather Tomlinson

7.2.5 Young people make positive choices about their sexual health, their lives and risk taking behaviours are minimised, especially alcohol use and substance misuse

Action	Status	Start Date	End Date	Progress
7.2.5.1 Progress update: Young people make positive choices about their sexual health, their lives and risk taking behaviours are minimised, especially alcohol use and substance misuse	Ongoing	01-Apr-2012	31-Mar-2013	Ongoing

Responsible Officer : Kerry Clarke - Strategic Commissioner - Children's Services

ACTION PROGRESS COMMENTS:

Progress so far

Over the last 12 months, there has been a reduction in the number of young people entering young people's substance misuse treatment. Young people continue to receive a positive treatment package, evidenced by the numbers who leave Ru-ok? in a planned way and have stopped or reduced their substance use. The average time in treatment has also seen a slight reduction. However, we have a small percentage of young people who leave treatment early but decide to return to the service when they are more compliant to change.

The latest (2011) under 18 conception rate is 29.4 per 1,000 15-17 year old women showing a 39% reduction since 1998. In the last 6 months of 2012/13, teenage pregnancy prevention services and contraception and sexual health services (CASH) continued to be well used. A total of 1197 young people accessed one of the six school-based health drop-ins; 173 young women engaged with the targeted teenage pregnancy workers for focused support; the majority of the 55 under 19 year old women presenting for a termination took-up contraception and counselling support.

All secondary schools have the core programme embedded in schemes of work and work continues to improve the quality of teaching and learning in PSHE education. The monitoring of attendance in PSHE is in place and logbooks have been published to track attendance and progress. Workbooks have been developed to support individuals who have not accessed the core programme or who have particularly poor attendance.

The 2012 Safe and Well at School Survey results reflect national findings that alcohol and drug use in young people is reducing. However, there still remains a small number of young people who drink to excess or take drugs frequently. A very small proportion of 14-16 year old pupils reported being given drugs by a parent/carer/family friend (5% of those who have tried drugs) whilst around half (51%) of those from the same cohort who drank were given alcohol.

Since October 2012, the Family Nurse Partnership programme has enrolled 33 teenage parents who are in their first pregnancy with 17 others in active recruitment.

In order to identify substance misuse and sexual health risk taking early and provide appropriate support to reduce the need for specialist services to young people, screening across targeted groups of young people has been put in place. Screening levels have improved across social care, housing and youth services following development strategies attached to training, workforce development and supervision to improve the screening.

Further support to this early identification process is the referral pathway directly from A&E into Ru-ok for young people who present with alcohol related issues. Over the last 12 months, the number of referrals has reduced. However, the service continues to prove successful in ensuring all young people are provided with appropriate information or direct support. Analysis of repeat presentations showed that the majority had had some social care involvement in the past.

The Community and Voluntary Sector Youth Service provision has been funded to embed sex and relationships education and substance misuse education in its core curriculum delivery. They will also actively identify and engage vulnerable young people who will benefit from targeted sexual health or substance misuse treatment services. They have also recruited 4 apprentices, 3 of which will focus sexual health and substance misuse youth work.

Future work planned:

- A working party of schools is looking at reviewing drug and alcohol learning outcomes in the light of the SAWSS 2012 data with a focus on poly drug use, blood born viruses and drug use and the use of MDMA, ketamine and cocaine.
- Exploration of parenting contracts across secondary schools underpinned by key messages around alcohol use among under 18s.
- To revisit the curriculum across schools and youth settings based on changes to core messages.
- To review how domestic violence, coercive behaviour and controlling behaviour is addressed across commissioned services and how needs can be addressed

Accountable Officer: Heather Tomlinson

7.3 Improving care and support

7.3.1 Enable people who need social care and support services to live in safety with maximum independence

Action	Status	Start Date	End Date	Progress
7.3.1.1 Progress update: enable people who need social care and support services to live in safety with maximum independence	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Brian Doughty - Head of Service Adults Assessment				
ACTION PROGRESS COMMENTS: 2012-13 update: Assessment Services have been restructured with a focus on Safeguarding, reablement and a planned approach to review. We have delivered on the commitment to have Senior Social Worker and Social Worker resources in the Access Point. A Project Manager has been appointed to develop Adult Social Care we based information. The proportion of people who use services who say that those services have made them feel safe and secure stands at 82% from the user survey Accountable Officer: Denise D'Souza				

7.3.2 Provide personalised care services which promote choice, control and independence for service users and carers

Action	Status	Start Date	End Date	Progress
7.3.2.1 Progress update: Provide personalised care services which promote choice, control and independence for service users and carers.	In Progress	01-Apr-2011	31-Mar-2013	85%
Responsible Officer : Brian Doughty - Head of Service Adults Assessment				
ACTION PROGRESS COMMENTS: Progress update: People receiving social services in the community are involved as fully as possible in identifying what their needs and aspirations are and how these can best be met. This includes making clear to people how much money is available to meet their needs, offering them the direct management of that money (a direct payment) or if they request it arranging services for them but with the user maintaining control and flexibility. This way of working is called 'self directed support'. There is continued progress with service users in receipt of a personal budget rising to 75.8%; this figure drops to 65.6% when amalgamated with Carers Assessment (as a result of some Carers Services not being counted as per the national descriptor). A new Resource Allocation System (RAS) for people with a learning disability is about to be implemented Accountable Officer: Denise D'Souza				

Action	Status	Start Date	End Date	Progress
7.3.2.1 Tendering new services	In Progress	01-Apr-2011	31-Mar-2013	80%
Responsible Officer : Denise D'Souza - Executive Director, Adult Social Care				
ACTION PROGRESS COMMENTS:				

Progress update:

The re-tendering process for a new home care contract was completed in May with the new contract starting on 4th June 2012. The number of home care providers who were accepted onto the Council's framework increased from 10 to 14. The home care specification was developed following a detailed consultation and this includes a number of requirements to provide more personalised services with an emphasis on flexibility and ensuring that service users have a strong sense of being in control of their service. Performance measures are included for key issues that service users regard as important such as continuity of care worker and punctuality. The use of the electronic care monitoring system by all home care providers enables accurate data collection for these and other important performance issues. This will assist with the planned publication of performance data through a quality portal providing detailed information to the public about each care provider which will assist them in making informed choices about home care provision.

The Adult Social Care and Health Committee agreed in June 2012 that the Community Meals Service should be re-tendered with a new specification providing a more personalised approach. Development of the specification is underway and the procurement process is due to start in October 2012 with the new contract to begin from April 2013. Alongside this process work is also progressing with South East 7 authorities to look at possibilities for developing the community meals market to offer more choice and personalised services and investigate the possibility of joint procurement to achieve economies and stimulate the market in this area.

Accountable Officer: Denise D'Souza

7.3.3 People with social care needs supported into training and employment

Action	Status	Start Date	End Date	Progress
7.3.3.1 Progress update: People with social care needs supported into training and employment (Adults Assessment Delivery)	In Progress	01-Apr-2011	31-Mar-2013	50%

Responsible Officer : Brian Doughty - Head of Service Adults Assessment

ACTION PROGRESS COMMENTS:

Progress update:

Year end figure is 13.3% which ensures we remain one of the best performing Authorities in the country, a considerable achievement in a time of austerity

For many people who use social care services the quality of their life can be improved by employment or training and volunteering opportunities. There are a range of services in place that support people with a learning disability to gain employment and support them to keep the job once they are in it.

In 2011/12 the council supported 110 people to be in work. This was about 16% of all people with a learning disability who are known to the services. A further 12% of these people were supported to find opportunities in voluntary work. Please note collection of this data is time-lagged.

Training and employment is a key focus for the carers assessment. Our carers assessment document has been redesigned to ensure that this aspect of a carers life is considered and the necessary support offered to carers wishing to participate in training and employment. We have made links with key employment organisations and have completed a survey with working carers currently employed with BHCC. The results are due to be evaluated with ASC and HR and a focus group organised to develop a handbook for managers and carers/employees to support carers to understand options available to balance work and caring responsibilities. Once developed, we aim to take this out to local employers to raise awareness of the importance of supporting carers in training and employment.

Future work planned

To continue with this work, a better performance than most other councils.

Barriers to achieving good performance

In the current economic climate it will be a challenge to sustain this level of performance over the next few years.

Accountable Officer: Denise D'Souza

7.3.4 Improve planned discharge rates for clients

Action	Status	Start Date	End Date	Progress
7.3.4.1 Progress update: improve planned discharge rates for clients	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Brian Doughty - Head of Service Adults Assessment

ACTION PROGRESS COMMENTS:

Progress so far

When people are well enough to leave hospital but health or social care services are needed to support this, it is important that they are able to be discharged from hospital quickly and safely with the support they need. People do sometimes get delayed in hospital for a range of reasons, some of them linked to NHS services and some of them to social care; these people are sometimes referred to as 'bed blockers' in the media . This is clearly a negative experience for people. The council and NHS have been working together and with other care providers to improve services and avoid delays. The hospital social work team has been restructured and is now much more closely aligned with health service colleagues and Intermediate Care Social Work is now under the single management of the hospital social work service providing an improved seamless service, delayed discharges are at a minimum constantly in single figures

Future work planned

Accountable Officer: Denise D'Souza

8 Strengthening communities and involving people

8.1 Strong, Inclusive, Cohesive Communities

8.1.1 Communities have shared values and a strong sense of belonging to Brighton & Hove

Action	Status	Start Date	End Date	Progress
8.1.1.1 Progress Update: Communities have shared values and a strong sense of belonging to Brighton & Hove	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Emma McDermott - Central Policy Development Manager				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress so far:</p> <p>Community Development has been commissioned for 2012/14 to engage people in the most disadvantaged communities. A new commissioning process was used to ensure that "People" as well as "Place" is embedded in this work. To this end, the BMECP (Black & Minority Ethnic Partnership) and a consortium led by Sussex Oakleaf, and including Mosaic & the BMEYPP (Black & Minority Ethnic Young People's Project) have been commissioned to deliver community development work in collaboration with the existing community development agencies.</p> <p>A wide range of groups have been supported and activities have taken place to increase community cohesion, working with people from many different communities of interest and identity. Much of this work has focussed on breaking down real and perceived barriers between disparate communities, such as the new social enterprise the Hawks Community Cafe run by local volunteers who accrue credit for local community groups which has a training function run by the Crew Club for young people not in employment training or education, the Pilates group on The Knoll supporting people with health vulnerabilities, and the Gentle Exercise Group at New Larchwood which provides a relaxing environment for older people to come together and improves their sense of wellbeing.</p> <p>Two year contract work is ongoing. Additional, disability awareness training for workers and representatives of the community has been commissioned and delivered by the Fed for Independent Living (Brighton and Hove Federation of Disabled People).</p> <p>Accountable Officer: Paula Murray</p>				

8.1.2 Culture of active citizenship in the city:

- People at risk of exclusion have support to access to volunteering
- Volunteering is a valued and high quality experience
- Volunteering has a real impact on the economic and social wellbeing of the city

Action	Status	Start Date	End Date	Progress
8.1.2.1 Progress so far: Culture of active citizenship in the city: - People at risk of exclusion have support to access volunteering - Volunteering is a valued and high quality experience - Volunteering has a real impact on the economic and social wellbeing of the City	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Emma McDermott - Central Policy Development Manager				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress so far:</p>				

The City Volunteering Strategy was reviewed in April and new actions identified for 2012-13. Discussions relating to how volunteering by City Council workers will support the wider city are being included in projects such as We Live Here. Volunteering as a key issue which has been included in the Joint Strategic Needs Assessment as this underpins much of the resilience of communities. Volunteering has been integrated into the new TLI (Transforming Local Infrastructure) structure, supported by the Volunteering Strategy. The Volunteer Centre has received "Volunteer England" accreditation, one of the first in the country to do so.

Work to deliver the actions of the Volunteering Strategy has been ongoing with particular focus on young people and volunteering with a new website and outreach activity specifically targeting and supporting young people into volunteering. The 2013 refresh of the Joint Strategic Needs Assessment will include an update on volunteering as a key area.

The Volunteering Strategy Steering group is being reconvened in July 2013 to audit progress, successes and challenges of 2012/13 and priorities activity for 2013/14.

Accountable Officer: Paula Murray

8.1.3 Opportunities for people to get involved and influence decision making

Action	Status	Start Date	End Date	Progress
8.1.3.1 Progress update: Opportunities for people to get involved and influence decision making	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The Community & Voluntary Sector Forum (CVSF) were commissioned for 2012/13 to support representation from the community and voluntary sector, including neighbourhood groups and communities of interest. The Representatives Council has now embedded well and what has been key is that the CVSF representatives are scrutinising the budget setting process. Representatives sit on city partnerships and also influence decision making through a number of specialist network groups, including Children and Young People Network; Housing Network; and Mental health Network. The sector is engaged in the Families in Multiple Deprivation Project and represented on the steering group as a direct result of reps' and staff influence.

The Community Development commission supports people from neighbourhoods to get involved locally, through mechanisms such as community associations, action groups, fora and LATs (Local Action Teams).

CVSF has launched and is developing a number of new networks with a focus on community groups, equalities and Health and Wellbeing, and is supporting a new and more streamlined group of CVSF representatives who are regularly coming together as a 'reps council' to steer and take decisions around CVSF's representative activities. This has enabled a more effective approach of gaining collective voice. CVSF has also developed its information provision to make it more accessible. The result is that the sector is becoming more informed, stronger lines of communication are being developed within the sector and with partners, and there is clearer and ever more effective representation of CVSF members' views through the new CVSF reps and structures. The CVSF co-ordinates and publishes "Position Statements" which represent its members' collective views on key citywide issues.

Following the consultation on Neighbourhood Councils, a paper went to Cabinet on 10th May 2012 where it was agreed to run two pilots for one year. The first pilot is the neighbourhood area of Whitehawk and the Bristol Estate, and will build on the existing structure of the Whitehawk Community Forum and merge this with the Bristol Estate Action Group to create one Neighbourhood Governance structure. Serendipity and Black Minority Ethnic Community Partnership have been commissioned to oversee this work locally. The second pilot covers the ward of Hollingdean and Stanmer. This will have a strong online focus, testing new ways to engage local people and stimulate debate. The Trust for Developing Communities and Sussex Oakleaf will oversee this work.

The pilots were launched in September 2012 at the 'Doing it for ourselves' event at The Dome Foyer, which brought together

a range of community organisations to showcase the existing and new opportunities for getting actively involved in our city. At a corporate level there is a cross sector Working Group, a Project Board and cross-party group that will be overseeing the strategic elements of the pilots.

CVSF representation and influencing work continues with some capacity being refocused on ensuring voice and influence in adult social care and children and young people commissioning and service review processes.

The Neighborhood Governance pilots continue and are scheduled to report in December 2013. Both have carried out successful participatory budget exercises and are exploring through task and finish groups (with resident and service representatives) new ways/models of service delivery/meeting community need including the potential for local residents to run a specific service in their area.

Accountable Officer: Paula Murray

8.2 Individuals are able to improve their quality of life

8.2.1 Support individuals and communities including seldom heard sections of the community to ensure they are provided with the information, advice and support needed to develop their confidence, skills, knowledge and ability to:

- Engage with services
- Engage in local decision-making
- Understand and engage with democratic processes

Action	Status	Start Date	End Date	Progress
8.2.1.1 Progress update: Support all individuals and communities to develop their confidence, skills, knowledge and ability to engage with services, local decision-making and democratic processes	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Mark Wall - Head of Democratic Services

ACTION PROGRESS COMMENTS:

Progress so far:

The Leader's 'Open Doors' themed question sessions are being run on a monthly basis via the council's web site and these are being reviewed to see where improvements can be made.

The council's e-petition facility remains a positive mechanism for engaging with the council and has had two petition debates at Full Council in the last 6 months and a number of petitions presented to council and committee meetings.

There have been a total of 13 public questions to full Council and two deputations.

Future Plans

The council is planning activities to highlight public involvement in the democratic process for Local Democracy Week in October and to expand the 'Open Door' sessions to involve Committee Chairs. There are currently 3 e-petitions running on the council website.

Barriers to success

Available resources to support interactive events and to provide workshops remain under pressure. There is also a difficulty in building wider relations with the community.

Accountable Officer: Abraham Ghebre-Ghiorghis

8.2.2 Increased opportunities for individuals and communities to take control over the issues that affect their lives in order to:

- meet their needs
- contribute to their economic and social opportunities
- build active and inclusive communities based on mutual respect

Action	Status	Start Date	End Date	Progress
8.2.2.1 Progress update: Increase opportunities for individuals and communities to take control over the issues that affect their lives to meet their needs, contribute to their economic and social opportunities and build active and inclusive communities based on mutual respect	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The Community & Voluntary Sector (CVSF) forum is commissioned to provide voice, influence, networking, information and representation for the community & voluntary sector.

Other infrastructure organisations who provide services such as training & development, and support for small groups, receive strategic grants. A partnership of the infrastructure organisations, supported by the city council, has been successful in a bid to government for the resources to transform the local infrastructure support, to enable effective support for the sector in the future. CVSF led on the development of a partnership for this TLI (Transforming Local Infrastructure) bid. Brighton and Hove's bid is made up of a partnership between Brighton and Hove Community and Voluntary Sector Forum; Brighton and Hove Volunteer Centre; Impetus; South East Wellbeing Consortium; The Business Community Partnership/Skills Exchange; and The Trust for Developing Communities.

The CVSF provided advice and guidance to the Youth Collective, a consortium of CVSF Young People's organisations who were seeking to be commissioned to deliver young people's services. Support has also been provided to the sector around the Mental Health Prospectus.

The Transforming Local Infrastructure has been progressing and from Autumn 2013 a new flexible more dynamic infrastructure organization will provide leadership and services to the community and voluntary sector of the city. It will be formed through the merger of the Volunteer centre, the Performance Development Service, the Community and Voluntary Sector Forum and the Skills Exchange. A final business plan and organisation model for the new organisation is expected imminently.

Accountable Officer: Paula Murray

8.3 Support a Thriving Third Sector

8.3.1 High quality and accessible support services for the third sector

Action	Status	Start Date	End Date	Progress
8.3.1.1 Progress update: High quality and accessible support services for the third sector	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The Community & Voluntary Sector (CVSF) forum continues to provide voice, influence, networking, information and representation for the community & voluntary sector. The Transforming Local Infrastructure (TLI) Programme led by the CVSF have recruited a Partnership Manager and the core partnership of CVSF, Brighton and Hove Volunteer Centre; Impetus; South East Wellbeing Consortium; Skills Exchange; and The Trust for Developing Communities undertook a service redesign process during 2012. This will enable the programme to test new ways of working between January and September 2013. This process has included wider voluntary and community sector infrastructure organisations, the City Council, Clinical Commissioning Group, Sussex Community Foundation and the University of Brighton.

The TLI programme has already identified some services that the wider voluntary and community sector see as necessary and have resulted from the closure of Working Together Project and BCP. They have allocated funds to training and learning programmes as well as to Skills Exchange which is a network of professional business firms, each of which has offered to provide professional advice and strategic support free of charge to community groups and voluntary organisations across Brighton and Hove. The support is offered for clearly defined, time limited projects.

The CVSF has provided advice and guidance to the Youth Collective, a consortium of Community and Voluntary Sector Young People’s organisations who won the commission to deliver young people’s services. Support has also been provided to the sector to enable voluntary and community groups to bid for commissions via the Brighton and Hove City Council and Brighton & Hove NHS first Commissioning Prospectus. The CVSF together with the City Council’s procurement team have provided training on procurement for the sector.

The Transforming Local Infrastructure has been progressing and from Autumn 2013 a new flexible more dynamic infrastructure organization will provide leadership and services to the community and voluntary sector of the city. It will be formed through the merger of the Volunteer centre, the Performance Development Service, the Community and Voluntary Sector Forum and the Skills Exchange. A final business plan and organization model for the new organization is expected imminently.

Accountable Officer: Paula Murray

8.3.2 City commissioning values the benefit, and contributions of the 3rd Sector

Action	Status	Start Date	End Date	Progress
8.3.2.1 Progress update: City commissioning values the benefit, and contributions of the third sector	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The city commissioning processes include a commitment to best practice in the involvement of the community & voluntary sector. The council's Commissioning Board includes representation from the Community & Voluntary Sector forum and their input has shaped much of the work. The Community and Voluntary Sector Forum continues to play a key role in the council’s ‘commissioning prospectus’ approach ensuring that third sector and communities voice is heard throughout the process. The approach has been followed by adult social care, public health and the clinical commissioning group.

Accountable Officer: Paula Murray

8.3.3 High quality and consistent community representation and influence across the public sector and partnership

Action	Status	Start Date	End Date	Progress
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8.3.3.1 Progress update: High quality and consistent community representation and influence across the public sector and partnership	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
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Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The Community & Voluntary Sector Forum (CVSF) continues to support and develop a number of representatives to sit on partnership and council bodies. This included representation in the Council's Scrutiny process of the budget setting for 2012/13. The CVSF has worked to ensure that the needs, priorities and aspiration of communities are heard, understood and considered in the design and development of services, policy and strategy. In addition, the CVSF have been involved in or organised the following: Youth Service review; Meeting with Clinical Commissioning Group; Child Poverty and Youth Service Strategy Workshop; and reports to PSB (Public Service Board).

Accountable Officer: Paula Murray

8.3.4 An informed voluntary and community sector engaged collaboratively in decision making

Action	Status	Start Date	End Date	Progress
8.3.4.1 Progress update: An informed voluntary and community sector engaged collaboratively in decision making	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Emma McDermott - Central Policy Development Manager

ACTION PROGRESS COMMENTS:

Progress so far:

The Community & Voluntary Sector Forum (CVSF) continues to support and develop a number of representatives to sit on partnership and council bodies. This included representation in the Council's Scrutiny process of the budget setting for 2012/13.

CVSF and the TDC (Trust for Developing Communities) continue to strategically develop its Small Community Groups Network so that it complements the work of the TDC's Neighbourhoods Network and offers maximum opportunity for smaller groups and volunteers to get involved and influence decision making.

The CVSF co-ordinates and publishes "Position Statements" which represent its members' views on key citywide issues. The Sector is well informed about issues that affect it such as local and national policy, strategy developments and Commissioning through resources such as: Dialogue, CVSF's e-newsletter; CVSF website with access to 'themed' policy information and news; Information on new reps and reps council sent to all CVSF members; and procurement training.

CVSF activity ongoing in conjunction with the progress made on the new infrastructure organisation ensuring ongoing sector collaboration. In 2013, 73%, and in 2012, 74%, of members felt that CVSF networks help their group to get its voice heard. And in 2013, 62% of members said that CVSF networks give them a chance to engage in decision-making around service delivery in comparison to 56% in 2012.

Accountable Officer: Paula Murray

8.3.5 A strong and resilient voluntary and community sector that delivers high quality services for individuals and communities in the city

Action	Status	Start Date	End Date	Progress
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8.3.5.1 Progress update: A strong and resilient voluntary and community sector that delivers high quality services to individuals and communities in the city	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Emma McDermott - Central Policy Development Manager				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress so far: The Council's grants programme continues to support the community & voluntary sector through the provision of resources for core funding and specific activity.</p> <p>Strong lines of communication continue to exist within the sector and with its partners. Community & Voluntary Sector Forum (CVSF) has continued to offer a quality enquiries and signposting service to residents, communities and public sector partners through email and telephone, and to circulate information through the CVSF email-list. CVSF now has a social media presence on Facebook, Twitter and Youtube where it can share information with the sector and partners in alternative formats. CVSF is developing themed email-lists to better facilitate 'themed' policy discussions, and continues to maintain a generic email list, a Children & Young People list, a mental health network list, and an environment list.</p> <p>CVSF continues to support the sector to meet up in 'theme' based network meetings: Children and Young People Network; Housing Network; and Mental health Network. This year CVSF has also launched several new networks: Small Community Groups Network; Equalities Network; Health and Wellbeing Network; and a virtual Enterprise & Learning Network. CVSF is also supporting a Safeguarding Sector Group which was launched this year and the Intelligent Commissioning Reference Group. CVSF has held a number of one-off events to bring together the sector and partners. This regular bringing together of members under themed meetings enables the sector to regularly share information and talk about the needs of their clients and communities. Key council and Primary Care Trust officers also attend these meetings to share information across sectors.</p> <p>The above work is continuing with the addition of the progress being made on the new infrastructure organization to ensure that third sector support services are as efficient and effective as possible at meeting the sector's needs.</p> <p>Accountable Officer: Paula Murray</p>				

9 Improving housing and affordability

9.1 Improving Housing Supply

9.1.1 Increase the supply of affordable rented housing

Action	Status	Start Date	End Date	Progress
9.1.1.1 Progress update: Increasing supply of affordable rented housing	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

The new City Plan sets a local housing target for the City to 2030 of 11,300 new homes. The Plan strengthens provisions for affordable housing, including low cost home ownership, (CP20 Affordable Housing) and has lowered the threshold that required an affordable housing contribution to developments of 5 or more dwellings in recognition of the City's high level of housing need. Our Affordable Housing Brief for new affordable homes includes provision to widen opportunities for home ownership and ensure high quality housing for those who cannot afford market housing.

In 2012/13 we completed 46 new affordable homes and at the end of the financial year had over 285 homes on site in development. The council will continue to work with providers, developers, Planning colleagues and the Homes and Communities Agency to enable the delivery of affordable housing in the City.

Investment has been identified for over 500 new affordable homes under the existing 2012-15 Affordable Housing Investment Programme in partnership with Registered Providers and the Homes and Communities Agency (HCA). Over 280 of these new affordable homes are currently in development on sites across the City and 53 have already completed in the 1st quarter of 2013/14

In 2012/13 of the total of 46 units delivered breakdown is as follows – 8x 1bed units, 4x 2bed units and 4x 3bed units for affordable rent and 15x 1bed units and 15x 2bed units for shared ownership

In 2013/14 a total of 259 units are due to complete. In addition it is estimated that a further 213 units will complete in 2014/15.

In the 1st quarter of 2013/14 Balchin Court completed providing 15 council owned units at social rent and Kingsway completed providing 38 units of affordable rents. There was no adverse impact of these schemes slipping from 12/13 to 13/14 on the overall supply of new affordable homes under Local Investment Plan 2012/15.

The number of schemes currently on site is 9, amounting to 285 units with a further 6 schemes providing 134 units awaiting planning or funding and expected to complete within 2013-15

We have prioritised extra Care housing with a £2.686 million bid to the HCA under their Care and Support Specialist Housing Fund for funding toward 45 extra care homes at Brooke Mead: The Brooke Mead pre-Planning process is currently underway with a view to a June Planning application, We continue to review of additional extra care housing opportunities in the City.

The City has hosted two Housing Summit events:

- In March 2013 a housing reception took place in partnership with Registered Providers, which was hosted by the Mayor and & Chair of Housing and sponsored by Guinness South. Currently reviewing HCA latest Build to Rent Fund prospectus to inform private rented supply discussion;
- Housing Summit Summer 2013: Summit held in April to look at welfare reform and the impact on affordable housing nominations and rental management. This provide an opportunity for social housing providers in the city to discuss how best to arrive at some common principle and potential a Lettings Accord

Our Tenancy Strategy 2013 was approved by Housing Committee and delegated authority to the Directors and Heads of

Service to take all steps necessary or incidental to the implementation and delivery of the Tenancy Strategy 2013. The Tenancy Strategy to be passed to Area Panels for their comments and suggestions and the findings to be presented to Housing Committee for consideration.

Accountable Officer: Geoff Raw

9.1.2 Improve and develop deprived neighbourhoods

Action	Status	Start Date	End Date	Progress
9.1.2.1 Progress update: Improve and develop deprived neighbourhoods	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

Estate Regeneration

Capital programme includes £5,315,001 to support building new Council homes (12/13 budget includes £1m for building costs with an additional £4.315m in provisional 13/14 programme). Following on from the housing summit on 29 June, the housing committee approved, in September, the housing investment report enabling further feasibility of potential development sites on HRA land across the city.

Estate Regeneration moved to City regeneration Unit in December 2012. New team to focus on three phase delivery Programme: Phase 1 - former Garage sites, Phase 2 - Vacant land and infill sites, Phase 3 - Wider Estate Regeneration Opportunities. Report providing overview of programme to Housing Committee 6th March 2013.

March 2013 – Phase 2 infill sites/vacant land: PID and Procurement Options paper currently being developed.

Estate Regeneration

(29 affordable homes on garage sites)

Sept Housing Cttee approved the procurement of a delivery partner to take forward final feasibility, design and development of new council homes on vacant garage sites in consultation with stakeholders. Procurement options currently being taken forward.

Feb 2013 - Technical support appointed and procurement underway for garage sites.

Estate Regeneration Team established 03/1/13.

Programme Brief document for wider Estate Regeneration presented to ELT 30/01/13.

Update report agreed by Housing Committee on 6/3/13.

March 2013 - Soft-market testing of both HCA Framework and local ESCC Framework has revealed no interest from developers on either Framework. Project seen as too small, complex and carrying too much risk

Soft-market testing to take place with local RPs in April 2013 and meeting with ESCC developers to identify issues that have deterred them from bidding. Looking at alternative ways of packaging sites and potential for innovative solutions for individual sites.

Accountable Officer: Geoff Raw

9.1.3 Provide opportunities for households to move to larger homes or downsize as their needs change

Action	Status	Start Date	End Date	Progress
9.1.3.1 Progress update: Provide opportunities for households to move to larger homes or downsize.	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Jugal Sharma - Head of Housing				
<p>ACTION PROGRESS COMMENTS: Progress so far In 2012/13 a total of 46 households were assisted to downsize through the Tenants Incentive Scheme freeing up 18x 2-bed flats, 11x 2bed houses, 14x 3bed houses, 1x 3bed maisonette 2x 4bed houses. The start of 2013/14 has seen increased activity and seeking to put in place an extra officer for a year to help TIS officer with workload to minimise risk</p> <p>Investment has been identified for over 500 new affordable homes under the 2013-15 Affordable Housing Investment Programme in partnership with Registered Providers and the Homes and Communities Agency (HCA). Over 280 of these new affordable homes are currently in development on sites across the City and 53 have completed during the 1st quarter of 2013/14.</p> <p>Development of new affordable homes will be in compliance with the Council's Affordable Housing Brief including new family homes.</p> <p>Accountable Officer: Geoff Raw</p>				

9.1.4 Make the best use of the housing stock

Action	Status	Start Date	End Date	Progress
9.1.4.1 Progress update: Freeing up homes for families in need.	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Jugal Sharma - Head of Housing				
<p>ACTION PROGRESS COMMENTS: Progress so far The council's under-occupation officer has been successful in freeing up 46 homes for families in need by helping people to downsize. During the 1st quarter of 2013/14 there has been increased activity and as the impact of welfare reform begins to take effect, it is expected that interest in this scheme will increase.</p> <p>A Mutual Exchange 'speed dating' event focused on under and over occupiers has recently been held which saw around 80 households attending. Once it's success has been evaluated there is a potential to expend this to include Registered Provider tenants.</p> <p>Local Lettings Plans are applied to allocation of all new build affordable housing schemes in order to make best use of existing social housing stock through encouraging households to release homes that are too large for them or move to Lifetime / Wheelchair adapted homes rather than the Council have to undertake expensive housing adaptations to their existing property.</p> <p>The Local Lettings Plan on Balchin Court targeted existing social housing tenants encouraging downsizing and enabling the release of 12 additional bedrooms on the re-letting of 10 council homes. In addition, Balchin included two new wheelchair adapted homes let to households whose existing properties we would otherwise have to adapt.</p>				

Accountable Officer: Geoff Raw

9.1.5 Help households become home owners

Action	Status	Start Date	End Date	Progress
9.1.5.1 Progress update: help householders become home owners	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

In 12/13 30 homes were completed for low cost home ownership at the new Hyde Viaduct Lofts development. We have a waiting list of more than 700 households interested in low cost home ownership. The council will continue to work with providers, developers, planning colleagues and the Homes and Communities Agency to enable the delivery of affordable housing in the City.

Investment has already been identified for over 500 new affordable homes, this figure includes nearly 180 Low Cost Home Ownership Homes, under the existing 2012-15 Affordable Housing Investment Programme in partnership with Registered Providers and the Homes and Communities Agency (HCA). Over 280 new affordable homes are currently in development, this figure includes 140 Low Cost Home Ownership homes, on sites across the City.

Accountable Officer: Geoff Raw

9.2 Improving Housing Quality

9.2.1 Work with home owners and landlords to maintain and improve the quality of their housing

Action	Status	Start Date	End Date	Progress
9.2.1.1 Progress update: Work with home owners and landlords to maintain and improve the quality of housing in the private sector	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

Improving Housing Quality including private sector housing renewal is a key aim of the City-wide Housing Strategy. Following the end of Government funding for private sector housing renewal we have sought to maximize inward investment to continue to support home energy efficiency and bring empty homes back into use as outlined in other sections of the Housing CPP.

Private Sector Housing Renewal assistance:

- £2,606,000 private sector housing capital programme (12/13): DFG £1,100,000; Energy efficiency - £536,000; Decent Homes - £1,006,000.
- £1,690,418 remaining private sector housing capital programme (13/14) aligned against existing commitments
- There is no new Private Sector Housing Renewal budget for 2013-14. This means from 1 April we had to formally suspend the private sector housing capital programmes

While there has been no additional capital approved for 2013/14 but there is a carry over of £732k from 2012/13 budget against existing commitments and DFG 'top up' requirements

2013/14 projected programme status:

- £1.695m including DFG (see below) and other carry over against existing commitments
- DFG - £1.1M made up of £727 govt. allocation and top up of £373K from carry over of DFG allocation for 2012-13 and private sector renewal funding carry over
- Allocation of capital and fees to affordable loans scheme
- Allocation of capital to decent homes assistance (against existing commitments)

From 1 April 2013 we will have suspended/ended the following private sector housing capital programmes:

- Home Energy Efficiency programme for vulnerable households;
- Elements of Decent Homes assistance, including Handy Person & Home Safety and Security;
- Disabled Assistance (previously offered over and above £30k DFG limit for eligible households).

Accountable Officer: Geoff Raw

9.2.2 Reduce fuel poverty and minimise CO2 emissions

Action	Status	Start Date	End Date	Progress
9.2.2.1 Progress update: Reduce fuel poverty and reduce co2 emissions	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

Improving Housing Quality including private sector housing renewal is a key aim of the City-wide Housing Strategy. Following the end of Government funding for private sector housing renewal we have sought to maximize inward investment to continue to support home energy efficiency and bring empty homes back into use as outlined in other sections of the Housing CPP.

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- Allocation of capital and fees to affordable loans scheme
- Allocation of capital to decent homes assistance (against existing commitments)

From 1 April 2013 we will have suspended/ended the following private sector housing capital programmes:

- Home Energy Efficiency programme for vulnerable households;
- Elements of Decent Homes assistance, including Handy Person & Home Safety and Security;
- Disabled Assistance (previously offered over and above £30k DFG limit for eligible households).

Energy efficiency of homes and fuel poverty will be one of the elements addressed in the Sustainability Action Plan to support One Planet Living.

Accountable Officer: Geoff Raw

9.2.3 Develop the Brighton & Hove standard for high quality and well maintained council housing and improve tenants' homes to ensure that they meet the standard

Action	Status	Start Date	End Date	Progress
9.2.3.1 Progress update: Ensure the council's housing stock meets the Brighton & Hove standard through a programme of works delivered in partnership between the council and Mears Group.	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Jugal Sharma - Head of Housing				
<p>ACTION PROGRESS COMMENTS: Progress so far The target for 2012/13 has been achieved with 95.3% of council homes meeting the Decent Homes standard at the end of March 2013. The council expects to achieve the target of 100% of homes meeting the standard by the end of December 2013.</p> <p>Officers have worked with residents and councillors to agree an improvement to the Brighton & Hove Standard that means that residents who have had adaptations to their property will also benefit from further refurbishments to their home where elements are old or in poor condition. This delivers a level above that required by the government standard.</p> <p>Accountable Officer: Geoff Raw</p>				

9.2.4 Work with owners to bring more of the city's long term empty homes back into use

Action	Status	Start Date	End Date	Progress
9.2.4.1 Progress update: Bringing empty homes in the private sector back into use.	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Jugal Sharma - Head of Housing				
<p>ACTION PROGRESS COMMENTS: Progress so far In 2012/13 a total of 157 empty homes brought back into use. 34 of those homes are being leased to the council on a long term basis for homeless families. Empty Property Strategy results are being maintained through an established programme of making sustained contact with owners, with acceleration to enforcement action as required.</p> <p>Additional funding of £900k has been achieved through a successful bid to the government's Empty Homes Programme (EHP) to return a minimum 60 properties to use for council lease over three years (45 properties in Brighton & Hove and 15 properties in Lewes). This funding will be used on an innovative revolving loan basis in partnership with Parity Trust (not for profit Home Improvement Loan partner) so will fund a significant number of additional units over the coming years.</p> <p>Awaiting outcome of further bid made under round 2 of this programme - £620k for 31 units grant funded with longer lease</p> <p>Community Group Programme supported by the Empty Property Team. Funds for ten homes for local housing co-ops and community groups have been allocated and the Empty Property Team is now working to identify further properties. 2 properties now purchased by local housing co-ops</p> <p>The Empty Property Team continue to work closely with the council's Revenues & Benefits Service to maximise New Homes Bonus through bringing long term empty homes back into use and on proposed changes to Council Tax codes.</p> <p>BHCC Empty Property Team works sub-regionally, providing Empty Property Officer services for Horsham District Council and</p>				

Lewes DC, in addition to continuing to lead the Sussex Empty Homes Forum.

Accountable Officer: Geoff Raw

9.2.5 Ensure new housing is developed to the latest standards

Action	Status	Start Date	End Date	Progress
9.2.5.1 Progress update: Ensure new housing is developed to the latest standards (Code for Sustainable Homes and Lifetime Homes Standard)	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

100% of the 39 new build affordable homes delivered in 2013/13 were built to Lifetime Home standard. The other 7 homes completed were refurbishments rather than new builds where incorporation of Lifetime Homes was unviable.

4 (10%) of the 39 new build affordable homes delivered in 2012/13 were fully wheelchair accessible. The other 7 homes completed were refurbishments rather than new builds where incorporation of the wheelchair standard was unviable.

In the 1st quarter of 2013/14 a total of 6 fully wheelchair accessible homes have been completed with a further 22 completing during 2013/14, and so far 19 homes to be delivered during 2014/15 will be fully wheelchair accessible homes

All new affordable homes are built to level 4 of the code for sustainable. All are built to Lifetime Homes standard.

Accountable Officer: Geoff Raw

9.3 Improving Housing Support

9.3.1 Support households to make informed choices about their housing options

Action	Status	Start Date	End Date	Progress
9.3.1.1 Progress update: Support Households to make informed choices about their housing options	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

The Homemove change of circumstances module went live in 2012/13 enabling people to update their details on their housing register application. This compliments the online application system allowing people to be more self serving.

We have continued to fund the POAL officer from the Homelessness fund which has provided valuable housing options service for ex-offenders leaving Lewes prison. The Probation service has acknowledged the valuable contribution this makes to providing housing options for this group and reducing the potential re-offending.

The specialisms within the Housing options service have continued. This had enabled us to continue to develop good working relationships with various community groups and landlords in the city, which assist us to maximize the housing options available. Whilst it has been increasingly difficult to prevent homelessness through offering alternative options we have managed to minimize the increase in accepted homeless cases.

In 2013/14 we will be rolling out on-line housing options modules so that housing advice will be more accessible to people across the city. This will also enable people to access advice at an earlier stage.

Accountable Officer: Geoff Raw

9.3.2 Provide adaptations and support to households and their carers

Action	Status	Start Date	End Date	Progress
9.3.2.1 Progress update: Provide adaptations and support to householders and carers	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far:

In 2012/13 the Housing Adaptations Team delivered over 1,000 adaptations, a total investment across both council and private sector homes of around £2.3m

Private Sector Housing Adaptations: In 2012/13 the team completed a total of 149 Disabled Facility Grants, investing £1m

Funding for adaptations to council homes comes from the Housing Revenue Account (HRA). In 2012/13 the housing adaptations team delivered 854 adaptations including 483 minor adaptations and 371 major adaptations (compared with a total of 556 adaptations last year, 292 minor and 264 major adaptations.) The total investment in council adaptations was £1.3m (compared to £874,000 last year)

The housing adaptations team has worked closely with the Decent Homes programme, joint working and co-funding bathroom and kitchen adaptations and with special projects such as the loft conversion project to ensure best use of capital investment.

Occupational Therapists and OT Assistants in the team work closely with colleagues in housing development and registered provider partners and architects on proposed new affordable housing schemes to ensure these new homes meet the needs of the city, meet lifetime homes standards and a proportion fully wheelchair accessible from the start. In 2012/13 the team were very proud to be involved in the development of new council homes at Balchin Court including 2 fully wheelchair accessible homes for existing council tenants and those who live in the city

Accountable Officer: Geoff Raw

9.3.3 Prevent homelessness and rough sleeping

Action	Status	Start Date	End Date	Progress
9.3.3.1 Progress update: Working to prevent homelessness and rough sleeping	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far:

The last Official Rough Sleeper count in November 2012 was 43 (an increase from 37 recorded in 2011; 14 in 2010; 9 in 2009). The Rough Sleeper Street Services & Relocation Team in 2012/13 worked with 1163 individuals (a 37% increase from previous year of 732 individuals); of these 438 had a local connection and 725 did not have a local connection.

Our 'Severe Weather Emergency Protocol' (SWEP) during 2012/13 from November 2012 to April 2013 was open for 44 nights and the average number of people accommodated each night was 40 – compared to 26 the previous year. This figure does not include people accommodated in our temporary, B&B accommodation.

To respond to increasing numbers of rough sleepers and increasing levels of vulnerability / multiple, complex needs (i.e. 'dual diagnosis' clients with mental health; substance misuse support needs) we have:

- re-configured one of our hostels by increasing the number of bedspaces for clients with a 'dual diagnosis';
 - continued to fund a specialist alcohol nurse for hostel residents (that has reduced evictions and A&E admissions);
 - focused more resources on targeted relocation work with rough sleepers;
 - focused more resources to undertake multi-agency (with Police & Community Safety) targeted work with street drinkers;
 - increased the number of ex-rough sleepers working as 'Peer Mentors' as part of our recovery mentor support service, to support and work with rough sleepers
 - piloted accommodation for rough sleepers with multiple, complex needs with intensive floating support & personalized budgets and a care co-ordinated approach that addresses behavioural patterns
 - jointly commissioned (Housing & Clinical Commissioning Group) high level supported accommodation for mental health clients – will be operational from September 2013
- supported a number of providers to apply for 'Homelessness Transitions Funding' to build capacity and enhance support to homeless clients and rough sleepers.

Accountable Officer: Geoff Raw

9.3.4 Reducing worklessness, community cohesion, reducing anti-social behaviour, and reducing inequality

Action	Status	Start Date	End Date	Progress
9.3.4.1 Progress update: Reducing worklessness, community cohesion, reducing anti-social behaviour, and reducing inequality	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Leighe Rogers - Director Brighton and East Sussex Local Delivery Units

ACTION PROGRESS COMMENTS:

Progress so far:

Research shows that homelessness and poor housing are significant criminogenic needs and that access to good quality housing with appropriate tenancy support is a key factor in re-integrating offenders into the community and reducing re-offending. The majority of offenders face multiple disadvantages in the housing market because of problems additional to their criminal record, such as unemployment, substance misuse, poor family and social integration, poor educational attainment and lack of basic and other key skills.

Surrey and Sussex Probation Trust in partnership with BHCC supports offenders to help them find, access and keep appropriate housing in order to reduce offending and in this way enhance community safety. Complex offenders are referred to specialist services and into temporary units where they receive a housing support service, for example: Glenwood Lodge; PHASE 1; William Collier House. Any provision includes the scope to move offenders from supported accommodation into more mainstream rental provision with Registered Social Landlords and floating support.

Accountable Strategic Director: Geoff Raw

Action	Status	Start Date	End Date	Progress
9.3.4.1 Progress update: Support provided through the Supporting People programme	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

The current Commissioning Strategy 2011-2015 for housing-related support is being reviewed during 2013 in conjunction with the Homelessness Strategy. This will involve consultation with our commissioning partners in Clinical Commissioning Group, Public Health, Adult Social Care, in addition to our Providers and clients. Preventative, housing-related support services support over 4,000 vulnerable individuals to maintain independence. These services reduce the need for more intensive and higher cost alternative services (such as residential care, hospital admissions, police interventions) saving the city's public sector more than £30m per annum after alternative service costs are taken into account. Our 2009 Cost Benefit Analysis work is being refreshed this year in 2013 and will feed into the strategy review consultation and development process. Performance targets are being exceeded with 74% of service users in short term services being supported to move on in a planned way to more independent living/accommodation and 99% of long term service users either sustaining or increasing their independence.

Ongoing monitoring of all commissioned services is undertaken by applying a national Commissioning Framework reviewing quality, performance, value for money and outcomes indicates high levels of service standards are being achieved. This year in 2013 we have completed regional and national benchmarking of unit costs of our housing-related support service and our analysis indicates that our unit costs offer excellent value for money in comparison to similar housing-related support services in other areas.

Our monitoring indicates strong partnership-working between providers, police and the ASB team in managing neighbourhood incidents and resolving complaints. The Commissioning Team work with partners as part of various strategic working groups to monitor how complaints from the public are addressed, incidents and safeguarding issues that occur, and take positive action with partner agencies if needed.

Accountable Officer: Geoff Raw

9.3.5 Work to ensure student housing provides a positive contribution to students' lives and the city

Action	Status	Start Date	End Date	Progress
9.3.5.1 Progress update: Student Housing Strategy related actions plus additional programmes of work	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Jugal Sharma - Head of Housing

ACTION PROGRESS COMMENTS:

Progress so far

HMO Additional Licensing scheme designation effective from 5 November 2012. Over 1400 valid applications received as of May 2013. Commencement of enforcement programme between June & Sept 2013 to ensure those landlords who have not approached the Council license. Ongoing review of resources & reporting to feed into formal report back on scheme progress at year 1.

Ongoing review of national mandatory scheme to ensure effective reporting, review and enforcement action where non-compliance with statutory obligation to license.

We have continued to jointly fund with the Universities an negotiator to acquire leased accommodation for use by both students and homeless households which has enabled us to obtain properties on longer leases for the Universities and avoids competition for the same properties and hence avoids driving up rental costs

Accountable Officer: Geoff Raw

10 Promoting resource efficiency and enhancing the environment

10.1 A low carbon city

10.1.1 Low carbon economy

Action	Status	Start Date	End Date	Progress
10.1.1.1 Progress update: Low carbon economy	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

This work sits under the Zero Carbon and Equity & Local Economy sections of the city's One Planet Living Sustainability Action Plan.

Progress So Far

- The University of Brighton has been successful in securing up to £5m for their Green Growth Platform (GGP) project. It will provide the intellectual infrastructure required to foster sustainable economic growth in Sussex. It will deliver a healthy innovation ecosystem, address strategic skills shortages and ensure that low carbon environmental goods and services. The GGP will work with key private, public and third sector partners to support the growth of companies operating in Low Carbon, Environmental Goods and Services sectors. The support will emphasise four key sectors: sustainable buildings/retrofit, renewable energy, recycling/waste and water and will focus on small to medium sized enterprises (SMEs) with strong growth potential.

An area based sustainable development plan will also be formulated addressing key issues such as sustainable infrastructure, skills and economic growth which will facilitate the move to a low carbon economy. Community and business engagement will promote the uptake of environmental goods and services amongst residents and businesses, thus accelerating demand

- The Ride the Wave business support programme included two workshops for the environmental industries sector with 52 attendees. The first workshop focused on eco-marketing and received a 95% satisfaction rate, 88% of attendees feeling they could grow their business as a result. The subject of the second workshop access to grants and earned income, with an 83% satisfaction rate and 73% of attendees feeling the workshop would help them grow their business

- The Economic Development and Sustainability Teams at Brighton & Hove City Council supported an EU-funded project called Low Carbon Essentials through marketing, officer presentations and covering venue hire costs. The programme delivered free environmental audits and workshops to businesses in the South East over a two year period ending in Autumn 2012

- The Greater Brighton Eco Tech City Deal is developing a specific focus upon delivering low carbon, high tech, innovation-led growth activities

Future Work

- The Economic Strategy Refresh (ESR) was commissioned in 2012 by BHCC and Brighton & Hove Economic Partnership (BHEP); consultants Roger Tym & Partners and Bio-Regional were awarded the contract. A working group chaired by Geoff Raw Executive Director for Environment Development & Housing is overseeing the work. The ESR aims to help reduce carbon emissions in the city and ensure that the city uses its fair share of the world's resources: moving towards One Planet Living. The ESR will include a range of projects designed to help deliver, five strategic priorities, one of which is to "grow quality jobs and business opportunities in higher value and low carbon sectors".

The strategy is due for sign off by BHCC in July 2013 and by BHEP in September 2013

- Finalising the Greater Brighton Eco Tech City Deal proposals in 2013/14

- The Economic Development Team will deliver actions against the Zero Carbon and Equity & Local Economy sections of the city's One Planet Living Sustainability Action Plan

- The 2013/14 Ride the Wave business support programme will include workshops on reducing carbon, waste, water and energy usage across all business sectors

- Work will continue in supporting the growth of Low Carbon, Environmental Goods and Services sectors through the Environmental Industries Umbrella Group and Green Growth Platform project

- The 2013/14 Ride the Wave business support programme will include workshops on reducing carbon, waste, water and energy usage across all business sectors

Barriers to performance

- Scale of impact from projects will be limited by funding restrictions
- Business investment levels and disposable income remaining well below 2008 levels, impacting both on business-to-business and business-to-consumer markets

Accountable Officer: Geoff Raw

10.1.2 Low carbon buildings

Action	Status	Start Date	End Date	Progress
10.1.2.1 Progress update: Low carbon homes and buildings	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Cheryl Finella - Lead Economic Development Officer

ACTION PROGRESS COMMENTS:

This work is a significant part of the Zero Carbon city section of the city's One Planet Living Sustainability Action Plan
Progress so far:

The city council and partners have a strong and continuing role in delivering home energy efficiency improvements across both the council housing stock and the private sector. Across private sector housing the 'Brighton and Hove and East Sussex Together' partnership (BEST) programme funded the Brighton & Hove Energy Action Partnership (BHEAP) which delivered home energy efficiency measures to some of the most vulnerable residents in private sector housing, including more than: 1400 loft insulations; 1100 cavity wall insulation; 1500 heating measures; and 150 solar water heating systems.

In 2012-13 £536,000 was spent on home energy efficiency grants and assistance through the Private Housing Renewal Assistance Policy. The funding of this programme has come to an end and subsequently grants and assistance are currently suspended for 2013-14.

Significant promotion of the Warm Homes insulation scheme was carried out in 2012 and a series of energy cafes were held across the city to promote home energy efficiency and measures and support householders in the city can access. Further energy cafes were held at the beginning of 2013 as part of the DECC funded fuel poverty project 'Your Warm Home'.

Home Energy Conservation Act report published on council website http://www.brighton-hove.gov.uk/downloads/bhcc/energy/Brighton__Hove_HECA_report_2013.pdf

2012-13 saw successful bids to the Department of Energy & Climate Change for both fuel poverty and Green Deal Pioneer Places projects. The funding totaling £508K for Brighton & Hove has led to 60 vulnerable households receiving energy efficiency measures such as heating and insulation in their homes, 100 residents receiving a free Green Deal assessment of their property and 10 households receiving energy efficiency improvements to their homes to a value of £10K.

The City Council annually delivers Eco Open Houses in partnership with the Low Carbon Trust and Brighton Permaculture Trust. During the event local houses open to the public demonstrating environmental features. The event aims to demystify and inspire the uptake of energy efficiency measures in the home. During the 2012 event 1200 visitors attended 18 open houses: 97% of visitors stated they 'learned something from the visit'; visitors pledged to undertake measures in their own homes with potential to achieve 1,225 tonnes CO2 reduction with a spend of £1million committed (averaging at £2,200 per person). Potential resulting savings on annual utility bills could be £96K (gas); £25K (electricity); and £16K (water).

Future Work Planned:

The city council has agreed a Memorandum of Understanding with West Sussex County Council to participate in the procurement of a Green Deal provider for Sussex. The procurement activity is underway with the plan for a contract to be in place at the end of 2013. The final extent of the city councils involvement in this scheme and any decision regarding possible investment will be decided in 2013 with reports presented to council as appropriate.

Following the development of the City Climate Change Strategy, a three-year action plan has been drafted under the 10 Principles of One Planet Living, including actions for a Zero Carbon City which focuses on encouraging use of Energy Company Obligation and the Green Deal to retrofit energy efficiency in homes & businesses, developing a short study into 'hard to treat' buildings, working with developers to ensure best practice in energy efficiency and the use of renewable energy, expanding the Eco Open Houses programme and delivering a programme of workshops for City businesses to make energy savings.

Barriers to performance:

The main barrier for private sector housing energy efficiency improvements are the end of funding for energy efficiency grants and assistance, previously funded through a combination of energy company obligations, housing renewal funding from central government and more recently through council borrowing.

Accountable Officer: Geoff Raw

10.1.3 Low carbon transport

Action	Status	Start Date	End Date	Progress
10.1.3.1 Progress update: Low carbon transport	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

Carbon reduction from transport is a high priority in the council’s Local Transport Plan 3 (LTP3), which is summarized in the Sustainable Transport section of the city’s One Planet Living Sustainability Action Plan.

The LTP includes the transport strategy for the city (approved in May 2011). To support meeting this objective, the council has been successful in securing over £4 million from the government’s Local Sustainable Transport Fund (LSTF) for the A270 Lewes Road corridor. The project involves key partners such as Southern Rail, Brighton & Hove Buses, Sussex and Brighton Universities, the Primary Care Trust, and the Engineering and Physical Sciences Research Council.

The council’s Climate Change Strategy also helps to identify the ways in which transport can support other citywide and council initiatives to reduce carbon emissions.

In addition to those vehicles purchased last year, the Brighton and Hove Bus & Coach Company continue to invest in new buses (11 Euro 5 buses so far this year) replacing older vehicles, which include improved engine technologies, and will help to reduce carbon emissions compared to conventional buses. Improvements to service routes should also continue to increase bus patronage and reduce car use.

A review of existing electric vehicle charging points has been undertaken in order to assess how future provision can be developed. The results are under consideration and A further £20,000 from the LTP capital programme has been allocated for 2012/13 to assist in the management and development of the charging point network

Future work planned:

The LSTF Lewes Road project will continue to be delivered and includes:

- Upgrades to public transport facilities such as real time bus signs, bus shelters and accessible bus stops
- Improvements for pedestrians, buses and cyclists
- Improved links to the new South Downs National Park, and; provision of sustainable travel information and incentives to residents, school children and university students

The Local Transport Plan includes activities which include:

- Encouraging a transfer to lower carbon forms of transport, such as buses
- Encouraging zero carbon options, such as walking & cycling; changed travel behaviour (e.g. greater use of car sharing)
- Reducing the need to travel (e.g through more sustainable business practices)

Brighton and Hove Bus Company are planning to introduce 20 further Euro 5 buses. There are also plans to improve services and routes, which will encourage greater use of public transport.

Barriers to Future Performance:

- Adequate progress in vehicle and engine technology development and adoption
- Associated initial costs and the cultural shift required (i.e adapting to charging times) to increase the uptake of electric vehicles are recognised the Department for Transport (DfT) as being potential barriers to progress in this area
- Ensuring adequate levels of funding are secured to support and expand existing projects, and develop new initiatives.
- Meeting targets set for carbon reduction is reliant on the combined efforts of partners, stakeholders, local communities and residents

- The council is reliant on popular support during consultations for sustainable transport options that reduce carbon emissions
- Sufficient change in travel behaviour to lower carbon transport alternatives such as walking, cycling and public transport.

Accountable Officer: Geoff Raw

10.1.4 Increasing the use of renewable and sustainable energy sources

Action	Status	Start Date	End Date	Progress
10.1.4.1 Progress update: Increasing the use of renewable and sustainable energy sources	Ongoing	18-Oct-2011	31-Mar-2013	Ongoing

Responsible Officer : Thurstan Crockett - Head of Sustainability

ACTION PROGRESS COMMENTS:

This work forms part of the Zero Carbon section of the city's One Planet Living Sustainability Action Plan

Progress so far

Brighton Energy Co-op successfully raised over £230K through a community share offer which enabled them to install 137kWp of community owned solar panels at Shoreham Port, City Coast Church and St George's Church in Kemptown.

Brighton University also installed a 50kWp solar array on the Cockcroft building which contributes to their 50% CO2 emissions reductions targets.

The council has installed 29 solar PV installations on council housing stock. These serve 76 tenant dwellings and 26 leasehold flats.

The City Sustainable Energy Study is complete and has been shared with key city energy stakeholders, officers and a group of councillors, with options and priorities explored initially. One focus is on district heating potential in city development areas identified in the emerging City Plan; three local district heating network opportunities are identified in more detail, from a potential 14.

The Study also more identifies renewable energy potential in and around the city; at the same time, an Energy Study being undertaken by the same firm of consultants is has been reported to the South Downs National Park Authority and this could lead to some shared priorities.

Future Work Planned

The council is currently exploring business models that would allow it to install solar PV to the full 1600 potential properties identified in an original options appraisal (2010-11).

It will also explore, through the development of a Green Deal model, the option of increasing the availability and uptake of solar PV installations for city residents in the private sector.

Over the next 3 years £1.5M has been allocated by the city council to the installation of solar PV in Housing Revenue Account capital budget, it is estimated that this will achieve over 200 installations.

The Sustainable and Renewable Energy strand of the Climate Change Strategy suggests next steps include the development of a comprehensive sustainable energy strategy for the city, including:

- Developing city intelligence, benchmarking identified innovative projects and cities, building up best practice and consistent information sources;
- Mapping opportunities for large-scale and small-scale sustainable energy development;
- Developing local sustainable energy generation capacity (skills, business support);
- A sustainable energy advice agency;
- Maximising the city's ability to access funding opportunities, and establishing a process for revenue and investment management;
- Developing an investment plan to secure commitment from a range of stakeholders and investors.

Shoreham Port has invited the Brighton Energy Co-op to install solar panels on further roofs and this along with other potential sites means Brighton Energy Co-op aims to doing a second community share offer to raise £500K in summer 2013 and install up to 500kWp of PV

Barriers to performance

Uncertainty for investors created by mixed messages from government, changes to the 'Feed in Tariff rate' and delays to the 'Renewable Heat Incentive' have dented investor confidence in this sector.

Accountable Officer: Geoff Raw

10.2 A city adapting well to climate change

10.2.1 Robust planning in place for climate change adaptation

Action	Status	Start Date	End Date	Progress
10.2.1.1 Progress update: Robust planning in place for climate change adaptation	Ongoing	18-Oct-2011	31-Mar-2013	Ongoing

Responsible Officer : Thurstan Crockett - Head of Sustainability

ACTION PROGRESS COMMENTS:

This work forms part of the Sustainable Water section of the city's One Planet Living Sustainability Action Plan

Progress so far:

Phase 1 of the city Surface Water Management Plan (flood modelling) has been completed and the Environment Agency has published a Preliminary Flood Risk Assessment for the city:

<http://www.environment-agency.gov.uk/research/planning/135538.aspx>

Coastal study

- Brighton Marina to River Adur Flood and Coastal Erosion Risk Management strategy – consultants Halcrow have begun this study following Environment Agency guidelines and are due to completed it in 2014.
- Brighton Marina to Newhaven coastal strategy: consultants are being appointed to review the existing strategies and make recommendations for areas to be updated.

A Local Climate Impact Profile study (see: <http://www.ukcip.org.uk>), using national methodology has been undertaken. This tool is designed to enable local authorities to understand how their council services are affected by historical climate events and how they can learn from such experience to adapt to a future climate. Basic analysis of Climate Projections has been undertaken and further work is required.

A drought planning group was temporarily formed into a Sustainable Water Officer Group to help draw up the Sustainable Water Action Plan for the council, with the Environment Agency leading on developing the city section. This now incorporates climate change adaptation requirements and actions as part of the city's One Planet plan.

Future work planned:

Coastal studies

- Brighton Marina to River Adur Flood and Coastal Erosion Risk Management strategy – A range of options for managing coastal erosion and flooding in the future are out for consultation until 17 June. Following this consultation these options will be evaluated in more detail, a short list drawn up and put out to a further round of consultation later in the year.

- A report will come to committee in summer 2014 for permission to submit the final document to the Environment Agency for approval.

- Brighton Marina to Newhaven coastal strategy – detailed work on a revised and updated strategy for the coast from the Marina to Newhaven will begin next year, led by Lewes District Council, with grant aid from the Environment Agency This will review the existing strategy - now over 10 years old.

Surface Water Management Plan

- Further proposals for progression of the Brighton & Hove City Council (BHCC) Surface Water Management Plan (SWMP), and development of procedures for managing the council's new and emerging responsibilities as a Lead Local Flood Authority (LLFA) have been delayed. This has occurred though a combination of departmental changes within the council and central government timetable changes for the implementation of sections of the Flood and Water Management Act, 2010.

- However, BHCC still have on-going statutory responsibilities under the Flood Risk Regulations 2009, which transpose the EU Floods Directive (Directive 2007/60/EC) into UK law. In preparation for delivery of BHCC's next flood risk management obligation, the Council have planned the following:

- Completion of Phase 2 which will conclude with production of flood hazard and flood risk maps – summer 2013.
- Phase 3 will follow including: Consideration of viable mitigation options for any flood risk areas and assess the

cost/benefit implications (to be completed by Autumn 2013); Preparation of a Flood Risk Management Plan (by 22nd June 2015)

- Furthermore, development and oversight of a Local Strategy for Flood Risk Management will also be required. This will be a public document, which will not only identify areas of local flood risk and mitigation proposals, but it should also indicate timeframes for implementation and the source of funding for any works.

The Local Climate Impact Profile work made steps towards raising awareness of climate change adaptation across the organisation within Brighton and Hove City Council. Much more could be done across the city to improve resilience and preparedness, including detailed analysis of the local climate projections, a comprehensive assessment of risks and opportunities of our changing climate and a community engagement programme to increase resilience in severe weather. An adaptation group was convened with a remit to agree the best approach in taking forward actions identified in the Local Climate Impact Profile (LClip) work, and regional links are being explored through the Environment Agency, which now is the responsible authority for Climate Change Adaptation.

Joint working opportunities should be further explored with neighbouring local authorities, organisations and public sector bodies. A workshop was held with members of the Sussex Sustainability Network (local authority officers) to share progress on climate change work across the region, learn from each other and identify opportunities for joint working.

Barriers to achieving good performance:

Resource constraints and prioritisation make it difficult to undertake further projections and development work beyond what is covered above.

Accountable officer: Geoff Raw

10.3 Less waste creation in the city and cost effective, sustainable management of waste that is created

10.3.1 Reduction of waste and increased levels of reuse, recycling and composting

Action	Status	Start Date	End Date	Progress
10.3.1.1 Progress Update: Reduction of waste and increased levels of reuse, recycling and composting	Ongoing	07-Nov-2011	31-Mar-2013	Ongoing

Responsible Officer : Jan Jonker - Head of Strategy

ACTION PROGRESS COMMENTS:

Progress So Far:

- Waste Management Strategy formally adopted in May 2012
- Communal recycling trial implemented and reviewed. Trial has been very successful with a high level of public support and the tonnage of material collected for recycling increasing by 70%.
- The Department for Communities and Local Govt. (DCLG) bid to roll the scheme out more widely subject to consultation has been submitted and a decision is expected in October as to whether the bid has been successful.
- Bid to DCLG to roll out communal recycling has been successful. A grant of £840,000 has been awarded to implement the scheme subject to consultation.
- Consultation on communal recycling completed, results being analysed. A decision on whether to roll the scheme out will be taken at the Environment, Transport and Sustainability Committee on 9 July 2013

Future work planned:

- Roll out of communal recycling in the city centre subject to funding and consultation.
- Future action plan set out in Brighton and Hove Waste Management Strategy Action Plan.

Barriers to performance:

- Roll out of communal recycling is subject to funding and consultation.
- Interreg funding bid for food waste collection trial has not been successful.

Accountable Officer: Geoff Raw

10.4 Increase and conserve levels of biodiversity through work towards delivery of the Biosphere Reserve

10.4.1 Increased habitat connectivity

Action	Status	Start Date	End Date	Progress
10.4.1.1 Progress update: Increased Habitat Connectivity	Ongoing	07-Nov-2011	31-Mar-2013	Ongoing
Responsible Officer : Jan Jonker - Head of Strategy				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress So Far:</p> <ul style="list-style-type: none"> • Surveys on potential Sites of Nature Conservation Importance (SNCIs) are complete and progress is being made with the collation of the data for consideration by independent selection panels scheduled for quarter one of 2013/14. Once the new SNCIs are selected they will form an important component of the citywide green network. • Consultation on Whitehawk Hill Local Nature Reserve has been completed with a lot of public support for the proposals. Work is underway to improve the area based on the consultation <p>NIA work is progressing, one butterfly bank has been completed, a further seven are scheduled for 2013/14.</p> <p>Future work planned:</p> <ul style="list-style-type: none"> • Consultation on proposals for Whitehawk Hill Local Nature Reserve will be completed for November. • Nature Improvement Area funding will be used to create 15 chalk grassland hotspots to encourage wildlife, similar to the Dorothy Stringer Butterfly Haven by 2015-16 • Management of existing sites (eg Whitehawk Hill) will be improved by extending the introduction of conservation grazing. • Selection panels to consider the review of SNCIs (now known as Local Wildlife Sites (LWS) will take place in July 2013. <p>Barriers to performance:</p> <ul style="list-style-type: none"> • Responses to consultations may not always be favourable to improved conservation management <p>Accountable Officer: Geoff Raw</p>				

10.4.2 Important species and habitats and sites are defined, conserved; their favourable conservation status achieved

Action	Status	Start Date	End Date	Progress
10.4.2.1 Progress update: Important species and habitats and sites are defined, conserved; their favourable conservation status achieved	Ongoing	07-Nov-2011	31-Mar-2013	Ongoing
Responsible Officer : Jan Jonker - Head of Strategy				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress So Far:</p> <ul style="list-style-type: none"> • The consultation on the Local Biodiversity Action Plan has been completed and the results are being analysed and assessed. Formal adoption will be sought in the first quarter of 2013. • See also actions under point 6.4.1 above • The Local Biodiversity Action Plan has been formally adopted by the council in February 2013 <p>Work is progressing on implementation of the High Level Stewardship Scheme (HLS) to improve chalk grassland through grazing</p>				

Future work planned:

- Continue implementation of the high level stewardship scheme to improve conservation of chalk grassland through the introduction of sheep grazing
- Delivery of the Local Biodiversity Action Plan following formal adoption.

Barriers to performance:

Responses to consultations may not always be favourable to improved conservation management

Accountable Officer: Geoff Raw

10.4.3 Measurable benefits to communities and the economy

Action	Status	Start Date	End Date	Progress
10.4.3.1 Progress update: Measurable benefits to communities and to the economy	Ongoing	07-Nov-2011	31-Mar-2013	Ongoing

Responsible Officer : Jan Jonker - Head of Strategy

ACTION PROGRESS COMMENTS:

Progress So Far:

- The Biosphere Project was formally launched in May 2012. The partnership now includes: South Downs National Park; Environment Agency; Wildlife Trust; Inshore Fisheries; Conservation Association; and, neighbouring local authorities.
- The Biosphere project has been promoted at a large number of events across the city led by the Ranger Service.
- The Biosphere Management Strategy is being prepared by the partnership ready for public consultation in the first quarter of 2013/14.
- See also actions under 6.4.1 and 6.4.2 above.
- The Biosphere Management Strategy has been completed - consultation on the strategy and on the Biosphere proposals more generally has been completed
- A UNESCO representative visited the area to monitor progress with the application. The visit was very successful and the application will be submitted in September 2013 on behalf of the partnership

Future work planned:

- Public consultation in the first quarter of 2013/14.
- Submission of Biosphere application by September 2013.
- The proposed submission to UNESCO will be presented to the Environment, Transport and Sustainability Committee on 9 July 2013

Accountable Officer: Geoff Raw

11 Promoting sustainable transport

11.1 Improving health and tackling climate change

11.1.1 Reducing carbon emissions

Action	Status	Start Date	End Date	Progress
11.1.1.1 Progress update: Low Carbon Transport	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

Carbon reduction from transport is a high priority in the council's Local Transport Plan 3 (LTP3), which is summarized in the Sustainable Transport section of the city's One Planet Living Sustainability Action Plan.

The LTP includes the transport strategy for the city (approved in May 2011). To support meeting this objective, the council has been successful in securing over £4 million from the government's Local Sustainable Transport Fund (LSTF) for the A270 Lewes Road corridor. The project involves key partners such as Southern Rail, Brighton & Hove Buses, Sussex and Brighton Universities, the Primary Care Trust, and the Engineering and Physical Sciences Research Council.

The council's Climate Change Strategy also helps to identify the ways in which transport can support other citywide and council initiatives to reduce carbon emissions.

In addition to those vehicles purchased last year, the Brighton and Hove Bus & Coach Company continue to invest in new buses (11 Euro 5 buses so far this year) replacing older vehicles, which include improved engine technologies, and will help to reduce carbon emissions compared to conventional buses. Improvements to service routes should also continue to increase bus patronage and reduce car use.

A review of existing electric vehicle charging points has been undertaken in order to assess how future provision can be developed. The results are under consideration and A further £20,000 from the LTP capital programme has been allocated for 2012/13 to assist in the management and development of the charging point network

Future work planned:

The LSTF Lewes Road project will continue to be delivered and includes:

- Upgrades to public transport facilities such as real time bus signs, bus shelters and accessible bus stops
- Improvements for pedestrians, buses and cyclists
- Improved links to the new South Downs National Park, and; provision of sustainable travel information and incentives to residents, school children and university students

The Local Transport Plan includes activities which include:

- Encouraging a transfer to lower carbon forms of transport, such as buses
- Encouraging zero carbon options, such as walking & cycling; changed travel behaviour (e.g. greater use of car sharing)
- Reducing the need to travel (e.g through more sustainable business practices)

Brighton and Hove Bus Company are planning to introduce 20 further Euro 5 buses. There are also plans to improve services and routes, which will encourage greater use of public transport.

Barriers to Future Performance:

- Adequate progress in vehicle and engine technology development and adoption
- Associated initial costs and the cultural shift required (i.e adapting to charging times) to increase the uptake of electric vehicles are recognised the Department for Transport (DfT) as being potential barriers to progress in this area
- Ensuring adequate levels of funding are secured to support and expand existing projects, and develop new initiatives.
- Meeting targets set for carbon reduction is reliant on the combined efforts of partners, stakeholders, local communities and residents
- The council is reliant on popular support during consultations for sustainable transport options that reduce carbon emissions
- Sufficient change in travel behaviour to lower carbon transport alternatives such as walking, cycling and public transport.

Accountable Officer: Geoff Raw

11.1.2 Improving air quality

Action	Status	Start Date	End Date	Progress
11.1.2.1 Progress update: Improving air quality	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

The lack of improvement in city centre roadside nitrogen dioxide emissions in Brighton & Hove is likely to be due to the following contributory factors:

- A higher proportion of diesel vehicles that show no performance improvement in emissions of NO2
 - A higher proportion of older petrol vehicles with catalytic converters that perform less well with time
 - Vehicle engines and emission abatement technologies that are not suited to 1000s of miles at low speeds combined with harder accelerations for example pulling away from junctions and on hill climbs
 - Narrow street ways that are less favourable for dispersion of emissions and entrainment of fresher ventilation
- In 2012 Nitrogen dioxide was continuously monitored on Beaconsfield Road, North Street and Lewes Road and the results show concentrations continue above EU and English standards.

The Environmental Protection Team is currently re defining the cities air quality management area leading to a new prioritised air quality action plan that will make recommendations for health, transport and development planning. Transport initiatives such as Improved car park signing and 'intelligent' traffic signals improve flow and keep traffic moving, while the continued upgrading and extension of the city's cycle network and improvements for public transport passengers such as real-time information and accessible bus stops promote and enable greater public transport.

Future work planned

A new Air Quality Management Area is to be put forward to July committee. This will trigger a new Air Quality Action plan which will detail recommendations to improve air quality in the City Center.

Barriers to future performance

- Diesel and older petrol vehicles show limited performance improvement in emissions of nitrogen dioxide
- Narrow streets and transport corridors inhibit dispersion and ventilation.

Accountable Officer: Geoff Raw

11.1.3 Increasing levels of walking and cycling in the city

Action	Status	Start Date	End Date	Progress
11.1.3.1 Progress update: Increasing levels of walking and cycling in the City	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

The successful bid to the government of just over £4m from its Local Sustainable Transport Fund (LSTF) for the A270 Lewes Road corridor has enabled work to be undertaken on a number of transport improvements. Much of this investment will help to provide better provision for people to walk and cycle, including links to the South Downs National Park (SDNP). The work is due to be completed before the end of 2013. A second tranche bid to the same fund by Brighton & Hove, West and East

Sussex, Hampshire and Surrey councils, which seeks to further improve sustainable transport links to the SDNP has also been successful and scheme development and delivery is underway.

An additional £330k worth of funding secured from Sustrans has been used to complete new cycle and pedestrian facilities on the A270 Old Shoreham Road in 2012, to encourage travelling to school and work by bike and on foot. A study for achieving greater cycle permeability in the city centre has been completed and implementation of proposals has begun.

The council has also made significant steps through local engagement and consultation in developing ideas to make Valley Gardens the living heart of the city by upgrading the open spaces and improving routes for pedestrians, cyclists, drivers and public transport. The council's Transport Committee has received a number of reports on the progress of the proposals and a Masterplan has been developed.

The Personalised Travel Planning (PTP) project continues to make contact with a significant number of households to offer incentives to travel more sustainably, including offers of cycle training and cycle equipment.

The council has submitted a bid for funding for cycling, walking and public realm improvements from the Department for Transport's [DfT] Cycle City Ambition Grant fund. The Greater Brighton City Region (GBCR) was one of 20 areas involved in City Deal proposals who were invited to bid. Partners in the GBCR include Adur, Worthing and Lewes District Councils and East and West Sussex County Councils and each has agreed to support the bid due to the long term benefit this will bring for cross-boundary cycling facilities. The bid includes proposals that will secure 'transformational change' for active travel, and two areas proposed to benefit from the bid are A270 Old Shoreham Road (Phase 2) – extending this new section of cycle route a further 900m westwards, with junction improvements and pedestrian priority features – and A259 Marine Parade. The announcement of successful bids is expected in June 2013.

From 1 April 2013 the city's public health directorate formally became part of the city council. The public health team will be working to put health and wellbeing at the heart of the council's policies and promote greater health equality across the city. This also presents opportunities to take a more holistic approach in areas such as transport, and the Active Travel Forum for the city is one way of achieving this. The forum will promote, support and encourage active travel through the medium of regular networking-events, and the focus will be on encouraging positive behaviour change amongst the least active for the greatest public health benefit

Future work planned:

Work will continue on the introduction of the Lewes Road LSTF corridor, and some links to the SDNP will be improved in the area, including modifications to the Woodingdean/Falmer bridleway.

Proposals to investigate options for the Dyke Road cycle route will be funded with £100,000 from the LTP budget and PTP will continue to be resourced effectively as part of the community development work for sustaining active travel (walking & cycling) in the Lewes Road LSTF area.

Based on the Masterplan that has been agreed, the incremental development of ideas and options for the Valley Gardens area will continue, and options will be closely linked to the Better Bus Area project.

Completion of various programmes of works including new pedestrian crossings will enhance the pedestrian and cyclist environment and experience, especially for those with mobility difficulties, and make journeys by these forms of transport more attractive, convenient and safe.

The rolling programme of on-street cycle parking will continue to provide facilities in a number of locations across the city, supporting cycle journeys by providing for the beginning and end of journeys.

The Active Travel Forum will continue to meet three times a year and each meeting will focus on a different theme.

Barriers to Future Performance

- Cycle and pedestrian monitoring needs to be maintained and improved to provide adequate information on usage and enable the impact of walking & cycling interventions to be assessed across the city as a whole.
- Achieving consensus on designs for projects from external consultees is key to informing and progressing proposals through decision-making processes.
- Forums and discussion groups will not be beneficial or effective if affected by lack of interest in, or ownership of, the forum/group amongst the target audience.
- Positive input/interest from Highways Agency in securing safer/improved Trunk Road crossing points, and identification of gaps in Rights of Way network

Accountable Officer: Geoff Raw

11.2 Keeping the city moving

11.2.1 Improving access to jobs and schools

Action	Status	Start Date	End Date	Progress
11.2.1.1 Progress update: Improving access to jobs and schools	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects				
<p>ACTION PROGRESS COMMENTS:</p> <p>Progress So Far:</p> <p>The council continues to help businesses develop and deliver sustainable approaches to transport with Workplace Travel Plans, through voluntary participation and the planning system. Surveys have shown good levels of walking and cycling for journeys to work. The well-established Brighton & Hove Travel Plan Partnership meets regularly, most recently in February 2013, and continues to welcome new members.</p> <p>The School Travel Plan programme includes many activities to support access to schools. Significant numbers of children have received road safety pedestrian training, and a number of highly valued school crossing patrols also continue to operate across the city, serving many schools. A focus on promoting and providing training and facilities for scooters in primary schools has also been established.</p> <p>The development of a new Safer Routes to School scheme in the Fiveways area of the city has continued in order to assist movement to and from the Balfour Primary, Dorothy Stringer and Varndean Schools campus.</p> <p>Brighton and Hove Bus Company have made improvements to routes and services.</p> <p>Future work planned:</p> <p>The council will continue to request and secure Travel Plans through the planning system, and ensure that existing plans are fully implemented, and work with the Travel Plan Partnership. Funding from the LTP continues to be allocated for use on match-funded initiatives for improved transport provision at a number of employment/business sites. Analysis of staff travel surveys from over 25 sites across the city using the iTrace software will continue to provide updated and increased information on travel patterns, and will be available at the end of October 2012. The next Travel Plan Partnership meeting is expected to be held in February 2013.</p> <p>Officers will continue to work with schools that do not have School Travel Plans, or require their plan to be reviewed and updated, especially those that are privately run. Continued support and advice for schools through the provision of road safety education, training and publicity will help to ensure that safe and sustainable transport is promoted and used for the journey to school.</p> <p>A new programme of Safer Routes to School projects will be developed to continue to improve journeys to school, and proposals for improvements to the environments around local schools.</p> <p>Further improvements to routes and services are planned by Brighton and Hove Bus Company in September 2013.</p> <p>Barriers to Future Performance:</p> <ul style="list-style-type: none"> • Maintaining and growing the Travel Plan Partnership and resourcing this work. • Maintaining the continued involvement of all schools in the city with the development and ownership of their travel plans and the benefits that they bring for their pupils and families and their local neighbourhoods and communities. <p>Accountable Officer: Geoff Raw</p>				

11.2.2 Increased use of car clubs and public transport

Action	Status	Start Date	End Date	Progress
11.2.2.1 Progress update: Increase use of car clubs and public transport	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing
Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects				

ACTION PROGRESS COMMENTS:

This work sits under the Zero Carbon sections of the city's One Planet Living Sustainability Action Plan.

Progress So Far:

There are now over 70 car and vans available in the city that are parked in dedicated, on-street parking spaces. These are provided by one car club operator – City Car Club. The council will continue to support car club use and try to help meet residents' demands for increased access to cars. Some bays are also provided in association with planning agreements, and the costs of their implementation are paid by the developer.

Bus passenger journeys in the city are estimated to have risen to 44.8 million in 2012/13, an increase of nearly 5% over last year. The results of the most recent National Highways and Transport [NHT] Network survey has also shown that levels of satisfaction with local bus services and public transport information in the city are still amongst the highest in the country. This demonstrates the work done by bus operators in partnership with the council is continuing to be successful and benefitting local residents. The use of smartcards (known as The Key) by Brighton & Hove Bus passengers continues to increase and punctuality levels are rising.

The council's Transport Committee approved detailed design work to get underway on the £1.5 million project to improve the area around the city's busiest transport hub – Brighton Station Gateway. Work is expected to start during 2013, subject to finalising the detail of these designs. The council is also working closely with Southern Railway to deliver a cycle parking hub to the north of the station.

Last March the council secured £3.48 million worth of funding from the Department for Transport for the Better Bus Area project which also includes the Lewes Road and Eastern Road areas. The total fund is £5.82 million with contributions added by the council and Brighton and Hove Bus Company. The funding has already been used to increase and extend key bus services in the city, with the 23 service increased from two to three buses an hour with an evening and Sunday service added, the 38 service extended to serve Brighton Station and the 48 service increased from three to five buses an hour.

Public consultation on options for Brighton Station Gateway has continued and in response to took place in early 2012. Given the responses that were received, it was agreed that a preferred option should be developed and considered further by the council's Transport Committee prior to a further round of public consultation.

Work is continuing on the design and construction of more accessible bus stops across the city, including most recently, improved facilities being installed in Wilson Avenue and Woodbourne Avenue.

Officers continue to participate with other local authorities in regional meetings with Network Rail regarding its Long Term Planning Process, which includes a London & South East Market Study.

Brighton and Hove Bus Company have made improvements to routes and services.

Future work planned:

Further consideration will now be given to how the city's car club network will operate with one operator. This will include a review of the overall distribution of vehicles; their location e.g. inside and outside parking zones; levels of use of vehicles/spaces by residents; and consideration of how other authorities manage/accommodate car club operators.

The council will continue to develop its Quality Bus Partnership, working with bus operators to facilitate co-operative working on shared outcomes. In particular, the upgrading of the real-time information system will be progressed to enable people to have better access to information and the development of Smartcard technology for bus passengers is being supported and promoted. Through comprehensive and inclusive consultation, increasing the provision of accessible bus stops will continue, with particular emphasis on providing improvements in the outlying areas of the city where current provision is needs attention.

Public consultation is now underway on the Better Bus Area proposals for Edward Street and will run until mid/end of June.

Accessible bus stop improvements are planned at The Grenadier in Hangleton and at Withdean Stadium. Further improvements to route frequencies are expected to be introduced by bus companies where commercially viable.

The city council will continue to lobby for improved rail services when required and work with Southern Railways on further provision of passenger shelters, cycle storage facilities, and additional CCTV cameras on routes to and from stations, alongside small-scale works to improve station access, especially those stations that serve the Lewes Road corridor, with improvements made to the access path to Moulsecoomb Station, over the summer.

In order to maintain and improve taxi services and facilities in the city, the council continues to regularly host and support the Brighton and Hove Hackney Carriage and Private Hire Consultation Forum, addressing issues such as ranks, licensing, wheelchair accessible vehicle specifications and surveys to establish levels of unmet demand for taxi services.

Further improvements to routes and services are planned by Brighton and Hove Bus Company in September 2013.

Barriers to Future Performance:

- Achieving greater distribution of car club vehicles across the city
- 97% of the bus services in the city are commercially operated and the city council does not have any control over them. The city council can provide the right environment for bus services to operate (bus lanes, traffic priority, high quality bus stops

etc) but ultimately the quality of the bus services provided (and thus the patronage) are influenced by independently run bus companies.

- Maintaining continued and increased levels of access to public transport and associated passenger satisfaction
- Having input and achieving consensus on designs for projects from external consultees is key to informing and progressing proposals through decision-making processes.

Accountable Officer: Geoff Raw

11.3 Keeping people safe

11.3.1 Reducing road related injuries

Action	Status	Start Date	End Date	Progress
11.3.1.1 Progress update: Reducing road related injuries	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

The Council has continued to work with Sussex Safer Road Partnership (SSRP) and other stakeholders to deliver a joint programme of enforcement, road safety engineering schemes, education, training and campaigns aimed at reducing casualties particularly amongst our most vulnerable road user groups, including cyclists, pedestrians, powered two-wheelers (motorcyclists and mopeds) and young drivers (16 – 25yrs). This work includes 'Bikeability' cycle and child pedestrian training, and publicity and promotion campaigns such as summer anti-drink/drug driving campaign and New Driver Awareness courses. The Road Safety Team has attended numerous events to promote road safety and provide advice to all types of road user.

The priority engineering scheme is to improve the safety and collision record of the busy Seven Dials roundabout with a number of new measures, complemented by associated public realm improvements. These will include introducing high quality new paving and street furniture such as planters and benches and removing unnecessary railings and street clutter; the introduction of zebra crossings as well as wider pavements; slower vehicle speeds and lanes to improve safety for cyclists; and changes to road design/layout, such as a much larger central island, that will still allow turning movements for all sizes of vehicles.

Proposals have been developed for the phased introduction of a 20mph speed limit for residential and shopping streets in the city in order to improve safety and quality of life for residents and people working in or visiting the city by creating road safety benefits, tackling congestion, and improving air quality and people's overall health and wellbeing. It is intended to implement the scheme over the next three years. The proposals included most of the residential and shopping streets, while most major roads will remain at 30mph. The consultation on the broad proposal was completed in August 2012.

Future work planned:

Continuing the programme of engineering, education, training and publicity but also focusing on seasonal issues; including tackling the reducing conspicuousness of cyclists and pedestrians during the darker conditions of autumn and winter, and the Christmas anti drink/drug driving campaign. The Road Safety Team will attend various events and will continue with ongoing partnership work.

The council is playing an active part in delivering the Business Plan for the Sussex Safer Roads Partnership (SSRP). This will secure the future of the current valuable partnership working and enable the council to develop the education linked to enforcement programmes that are widely accepted as an effective way to change driver/rider behaviour, i.e. offering education instead of fines and penalty points, for those offenders identified as suitable for such a sanction.

The first phase of the 20mph limit went live at the beginning of April 2013, accompanied by advertising (print and radio) to alert residents and others travelling in the city to the changes. Monitoring has begun and will be ongoing but it is too early to draw any conclusions on the success or otherwise of the scheme. Investigative work is underway in the areas identified for phases 2 and 3 (street character assessments, traffic speed surveys) and will be complemented by ongoing consultation with local communities in the areas. A full public consultation is expected on the phase 2 and 3 areas in the summer of 2013.

Work will continue on the completion of the Seven Dials scheme, which will now include the retention of an elm tree within

the design.

Collision data will continue to be monitored to investigate the causes of collisions and this data-led approach will enable the most effective and efficient targeting of the limited resources which are available

Barriers to Future Performance:

- Despite the provision of better pedestrian crossing facilities, wider refuges and time controlled Vehicle Activated Signs, pedestrians under the influence of drink/drugs being involved in collisions is still a concern, as are distractions such as mobile phones and personal music players.
- Lack of ownership or responsibility for behaviour on the road and an associated 'blame culture' can hinder progress in addressing road safety issues.

Accountable Officer: Geoff Raw

11.4 Maintaining the city's transport infrastructure

11.4.1 Improved road and pavement condition

Action	Status	Start Date	End Date	Progress
11.4.1.1 Progress update: Improved roads and pavement condition	Ongoing	01-Apr-2011	31-Mar-2013	Ongoing

Responsible Officer : Andrew Renault - Head of Transport Strategy & Projects

ACTION PROGRESS COMMENTS:

Progress So Far:

The council has completed its LTP 2012/13 programme of renewing or reconstructing road and pavement surfaces to address locations that are in poor condition. Over £1.5 million has been invested in this area, in addition to nearly £1 million on street lighting renewal and upgrades. All of this work has been funded from the Local Transport Plan.

Significant investment is also required to strengthen the structures (known as 'arches') that form a prominent part of the city's seafront and which support the promenade and main A259 coast road. A number of structures are being improved and significant works are required to the arches in the vicinity of the proposed i360 viewing tower by the former West Pier.

Nearly £1 million of additional funding has also been secured by the council for repairing highway infrastructure, including surfaces damaged by severe winter weather, during 2013/14 and 2014/15.

Work is continuing on the development of a Highway Asset Management Plan [HAMP] in order to fulfil requirements to identify and account all the council's assets (currently valued at £1.4 billion) and provide a comprehensive inventory that will be used to prepare medium- and long-term programmes of work to maintain the asset to required standards.

Future work planned:

The highway works LTP programme for 2013/14 will continue with works on roads, pavements and street lights planned on a number of the main routes approaching the city centre.

Barriers to Future Performance:

Further reductions in levels of revenue funding for preventative maintenance.

Accountable Officer: Geoff Raw